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# FINANCIAL TIMES

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Monday April 25 1977

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## NEWS SUMMARY

### GENERAL

## Death hits rugby match

Leeds player Chris Sanderson, 21, died in hospital shortly after being injured in a Rugby League first division game at Salford yesterday.

He was carried off in the eighth minute after going down away from the play. York referee A. W. Allen abandoned the game at half-time, when it was learned that Sanderson had died, with Leeds 5-2 ahead.

Though Sanderson was not a regular Leeds first team player, he had a good chance of appearing in next month's Rugby League cup final against Widnes at Wembley.

### Mail-Express option clause may be agreed

Negotiations for the sale of the Evening Standard to Associated Newspapers are believed to include a five-year option clause which would allow a merger of the Daily Mail and Daily Express. The Evening Standard would merge with the Evening News, under a new title. The terms are expected to stop Beaverbrook from making its spare printing capacity available for another London evening paper. Back Page

### Jubilee appeal to hooligans

Launching the Queen's Silver Jubilee Appeal Fund yesterday, Prince Charles gave football hooligans and other youngsters a new goal. He suggested they use their pent-up energy and enthusiasm "to devise adventure projects on which the money could be spent."

### Ex-PM dies

Mr. Geoffrey Blin QC, a former Labour MP for Horncastle who served as Attorney-General to President Nkrumah of Ghana from 1957 to 1961, has died in London, aged 67.

### County campaign

The Conservatives are fielding a record 3,800 candidates in the county elections on May 6, according to Mr. Michael Heseltine, Shadow Environment Secretary. Scottish devolution policies, Page 6

### £40,000 haul

Dump campaign (disposal of unused medical preparations) organised last month by the Lanarkshire Health Board resulted in two tons of medicines, worth £40,000, being handed in at chemists.

### Curran is sorry

Mrs. Mary Whitehouse, secretary of the National Viewers' and Listeners' Association, claimed that Sir Charles Curran, director-general of the BBC, had written to express regret that *Gotha*, in the Play for Today series, was "excessive in its use of language."

### Rome protest ban

The Italian Government banned all public demonstrations in Rome until the end of next month and indicated that police would open fire on student demonstrators using weapons. Page 4

### Briefly...

Strong favourite Blushing Groom, owned by the Aga Khan, won the French 2,000 Guineas by three lengths. To-day's Racing, Page 2

Emergency tips will be opened in Liverpool to-day where refuse has been building up because of a 12-day unofficial strike by dustmen and street sweepers.

Mr. Robert McNamara, president of the World Bank since 1968, has been appointed to a third five-year term from April 1978.

Dr. Henry Kissinger who has been attending the Bilderberg conference at Torquay, is to see the Prime Minister in the next few days.

### BUSINESS

## Grocery prices rise 1% in April

THE FT Grocery Prices Index rose 1.03 per cent. in April, an increase of 16.4 per cent. over 12 months.

The non-food sector went up by a disproportionate 3.83 per cent., mainly as a result of increases in the price of washing powders.

Page 40. The president of the Institute of Grocery Distribution predicted at the Institute's annual convention in Brighton that food prices were likely to continue rising at a double-figure percentage rate at least until the end of the year.

Consumers are more confident about their future prospects in the latest FT Survey of Consumer Confidence. But they feel worse hit by inflation and were less enthusiastic about making major purchases for the house.

Page 40

PRUDENTIAL Assurance, the UK's largest financial institution, holds stakes of 5 per cent. and above in more than 230 quoted companies. The total value of these holdings is currently in excess of £400m., it has been revealed because of the Companies Act 1976. Back Page

### GEC to control power merger

GOVERNMENT will announce shortly that the GEC is to merge with a power engineering company which will absorb C. A. turbine generator interests. Back Page

HOOVER says it may be prepared to go ahead with a multi-million pound expansion at Cambuslang in Scotland provided it has union assurances that improvements in industrial relations will be maintained.

Back Page

NATIONAL Savings net inflow in the year to March 26 is estimated at a record £694.3m. compared with £360.9m. in the previous year. The main reason for the increase was the success of the 16th Issue of National Savings Certificates, which was on offer for a limited period to the end of March. Page 6

UK AEROSPACE industry is facing serious problems, with export figures for new aircraft in the first two months of the year showing a decline. Feature, Page 3

BARCLAYS Bank International, which has been blacklisted by Kuwait and Saudi Arabia, has been asked to dispose of its business in the United Arab Emirates.

Observe the effect of the measures as closing the door on any political dialogue for the foreseeable future and carrying jailed frontier leader Wali Khan, yesterday when soldiers shot dead Pakistan a step further towards

Editorial Comment Page 12

Carter 'needs 600 N-reactors'

PRESIDENT Carter's policy of energy independence implied building 600 more nuclear reactors in the U.S. by the end of the century, a Congressman said. Page 4

EEC Agriculture Ministers met today in Luxembourg and are likely to agree on average farm price increases of 3½ per cent. together with a buffer subsidy for UK consumers and a devaluation of the green pound. Page 4

SONATRACH, the Algerian national oil and gas company, has cancelled a contract with Pritchard-Rhodes. The company will make 80 people redundant by the end of the year. Page 3

COMPANIES

SUN ALLIANCE experienced its worst underwriting result for more than a decade last year when the dry summer resulted in an unprecedented number of subsidence claims, according to the chairman. Page 34

WATERFORD GLASS will experience further progress in the current year on present indications, according to the chairman. Page 34

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For latest Share-Index 'phone 01-246 8026

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## Experts move to-day to cap rogue well

BY RAY DAFTER IN LONDON and WILLIAM DULLFORCE IN STAVANGER

PHILLIPS Petroleum will make for a revision of Government oil policies and spokesmen for the oil which has been spilling three to four thousand tons of oil a day close to the mackerel spawning grounds.

Experts from the Red Adair organisation of Houston, Texas, which specialises in dealing with oil blow-outs, will start work this morning removing the oil spill which was estimated to be 15 miles long and five miles across at its

atmospheric pressure.

The slick had been moving towards the Norwegian coast, 150 miles away, but yesterday a change of wind began pushing it back towards the central Ekofisk complex. All production would succeed, but Phillips is from the field, which feeds the

also going ahead with a fall-back Tees-side terminal by pipeline

plan to drill another well to

and has been rumbling at 320,000 barrels a day, has been stopped

This operation, however, would be a precaution against ignition

take between one and two months of the escaping gas.

### Skimmer

A supply ship, carrying heavy

first major blow-out in the North Sea has aroused new anxiety about the oil industry itself and in the slick to-day. This method can be used while the weather

remains good and Norwegian

meteoroologists forecast a return

It could have far-reaching

political and economic consequences within Norway, where

Opposition politicians have called North Sea Oil Operating Com-

panies' Committee, has not been that the oil slick could pose a serious risk to the Scottish coastline.

Some seven or eight ships equipped to spray chemicals are standing by, but the Norwegian authorities are hesitating to use chemicals, fearing that they could be as detrimental to the oil to fish stocks and the ecology of the sea.

The British and Norwegian offshore industries have joined forces to help deal with the oil slick and to reduce the fire hazard. Three "clear-up" emergency service vessels were sent from Aberdeen while other units

were repositioned along the East Coast. British Petroleum, Phillips and Occidental also sent

three fire-fighting vessels to Ekofisk; together they are capable

of pumping 80,000 gallons of water a minute.

Mr. Anthony Wedgwood Benn, Energy Secretary, who flew over the Ekofisk area yesterday, said

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# Indexation rides again

BY ANTHONY HARRIS

IN THIS COLUMN last week I described a possible nightmare: another crisis of financial confidence long enough or severe enough to threaten a repetition of the 1976 disasters. To be sure, our balance of payments and our reserves are much stronger than last year; and our monetary policy appears more determined and more flexible; but it is still quite easy to imagine a rise in interest rates and unemployment which would inflate the borrowing requirement again, causing a period in which funding would become very difficult. If 1976 taught one lesson, it is that the way to turn a difficulty into a disaster is to allow monetary control to falter. We need a contingency plan.

**Scampering**

As I have already suggested, the floating rate bond now being introduced, though admirably suited to getting the market through normal upward adjustments of interest rates, might not prove a cure-all during a more prolonged crisis. The total long-term investment demand is not thought even by the proponents of doasters to be large; and it would take only a whiff of suspicion that the Government was failing in monetary resolution to send some investors scampering for liquidity.

It seems to be time then, to reopen the discussion of an alternative approach: borrowing in a form which offers investors such reassurance as a Government can give about the real value of their future income—and perhaps, though not necessarily, of their future investment. Such securities would probably, but again not necessarily, involve some form of indexation.

The one thing that no one seems to doubt is that such securities would sell. Indeed, one argument against them (which has convinced one previously sympathetic Minister) is that they would be so appealing that they would kill the equity market stone dead, not to mention the market for conventional gilts. I do not think I need waste much space, then, in arguing that they would be a potential solution of the funding problem, whatever their other merits or demerits.

But if these securities have such a strong appeal to investors, how can they possibly make sense from the point of view of the issuing Government? It is here that we come to the point which many critics seem to find so hard to grasp: Indeed, a circular I have just received from Sheppard and Chase shows that at least one

## Confidence

With some misunderstandings cleared up (perhaps) we can now return to the present situation. If things go wrong—with wages or oil prices—we could face a crisis of confidence in which the authorities would find it hard to go on funding by conventional means, or even with the aid of the new floaters; yet if they fail to fund, a market crisis and a monetary crisis would soon arrive to make the situation much more dangerous.

Real value securities, which discount future uncertainty for both sides, might offer the way out of this dilemma; they would have the further advantage that they would reduce rather than increase the borrowing requirements in the short term, and probably the long term too. Some risks remain, of course, as with any innovation; but with so much to be gained—and such heavy funding in prospect in 1979 and beyond—the proposal surely deserves more serious attention than it has yet received. Sheppard and Chase shows that at least one

attention than it has yet received.

## TV Radio

Indicates programme in black and white

BBC 1

6.45-7.55 a.m. Open University

9.30 For Schools.

10.45 You and Me. 11.00-11.42

For Schools. 12.45 p.m. News,

Weather. 1.00 Pebble Mill. 1.45

The Flumps. 2.01-3.00 For Schools.

3.15 Songs of Praise. 3.35 Regional

News (except London). 3.35 Play

School. 4.20 Marine Boy. 4.40

Kings. 5.10 Blue Peter. 5.35 Fred

Barnet.

5.40 News. Weather.

5.55 Nationwide.

6.45 A Question of Sport.

7.15 Poldark, part 16.

8.10 Panorama: Who's Helping

Amin?

9.00 News. Weather.

9.25 Play for Today. "The

Saturday Party" by Brian

Clark. Peter Barkworth,

Sheila Gish.

10.35 To-night. Weather.

11.15-11.17 Weather.

11.45-12.55 a.m. Pebble Mill. Piti

Pal.

2.15-2.35 For Schools. Let's Look

at Wales. 5.55-6.30 Wales To-day.

6.45-7.15 Heddif. 11.15 Weather,

News for Wales.

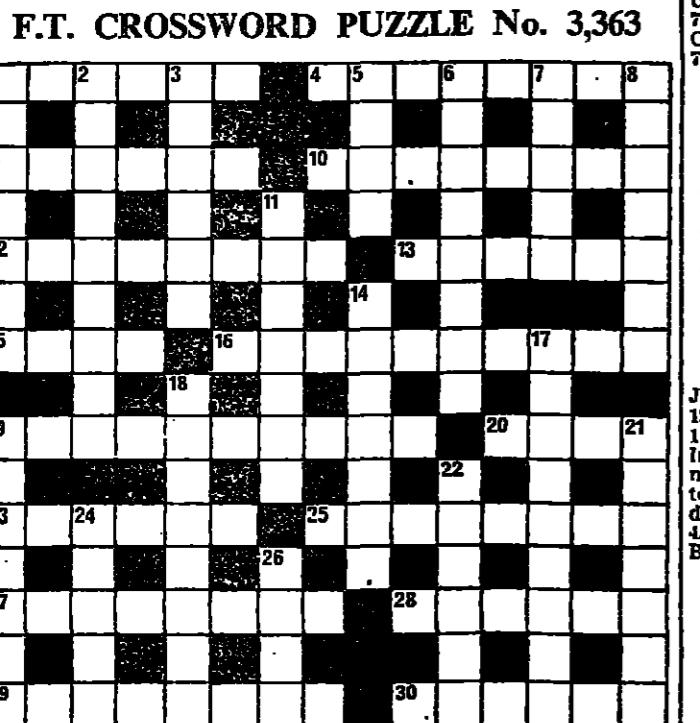
Scotland. 5.55-6.20 a.m. Report

ing Scotland. 10.25-11.10 Public

Account. 11.10 p.m. News,

Weather for Scotland.

F.T. CROSSWORD PUZZLE No. 3,363



**ACROSS**

- 1 A party takes us to the me! (6)
- 2 DOWN
- 3 Excellent source of income (7)
- 4 Novelist takes the Gospel to a couple. (4, 5)
- 5 Joined in dust possibly (6)
- 6 Tragedy gives up the attempt to portray the old (4)
- 7 Gloomy periods, but Churchill called them great (4, 4)
- 8 We are found in a measure in a Surrey town (5)
- 9 Trap oriental at the end of the season (7)
- 10 One who pays for the colonist (7)
- 11 A time of tempest has 14 A fried dish can be waste (7)
- 12 Half London following one party? That is a false concept (6)
- 13 A youngster with nothing in him can be a burden (4)
- 14 Rough existence for the life-boat men (6, 4)
- 15 A time of tempest has 14 A fried dish can be waste (7)
- 16 One who pays for the colonist (7)
- 17 Where John had a bad crossing, we clean things up (2, 3, 4)
- 18 What the sommelier brings to your notice (4, 4)
- 19 Arrived with many at Arthur's court (7)
- 20 Fragrant handout in the opening (8)
- 21 Staring about at sailors (7)
- 22 The sack for the Frenchman in Lanes (6)
- 23 Oric was likened to one of these birds (8)
- 24 Catch the artist with coconut inside (5)
- 25 The Prince of opera (4)
- 26 The Tower (8)

The solution of last Saturday's prize puzzle will be published with names of winners next Saturday.

10.30 a.m. Schools: Green Peas and Barley. 0.33-3.33 Northern Ireland News. 5.55-6.20 Scene Around Six. 11.15 News. Weather for Northern Ireland.

England. 5.55-6.20 p.m. Look East (Norwich). Look North (Leeds, Manchester, Newcastle). Midlands To-day (Birmingham). Points West (Bristol). South-West (Southampton). Spotlight. 2.15-2.35 For Schools. Let's Look at Wales. 5.55-6.30 Wales To-day. 6.45-7.15 Heddif. 11.15 Weather, News for Wales.

Scotland. 5.55-6.20 a.m. Reporting Scotland. 10.25-11.10 Public Account. 11.10 p.m. News, Weather for Scotland.

## THE WEEK IN THE COURTS

# Singapore tries again for Slater's extradition

BY JUSTINIAN

T

HE

ATTEMPT

by the

Singapore

Government

to have Mr.

Slater

and his business

colleague, Mr.

Richard

Tarlinton

extradited to face charges in

England, as well as ensuring that

they constituted offences in

Singapore. The Singapore Gov-

ernment argues that the magis-

trate failed to ask himself

whether he would have had to

commit Mr. Slater had the case

been brought in England

for alleged offences committed in

England? It was not enough to show

that Mr. Slater had or had not

acted as a director.

Three months ago, Mr. Ken-

Neth Barracough, the Chief

Metropolitan Magistrate, refused

the application to commit Mr.

Slater to prison to await his

return to Singapore, on the

grounds that it had not been

shown that he was a director of

the company, while Mr.

Brothers International and Spydar

Securities comes before

the High Court today.

The court will start by hearing

an application by the Singapore

Government which seeks an order

to the effect that Mr.

Barracough had wrongly

dismissed the case against Mr.

Slater. The report of the magistrate's ruling, as it appeared in the columns of this paper on January 27 this year, recorded him as saying that "there is no evidence which would itself out as being a director" and that "the evidence, in my view, falls short of that which would be necessary to establish a prima facie case."

The court will then turn its attention to Mr. Tarlinton's application for a writ of habeas corpus in which he claims that he was in no different position from Mr. Slater so far as the directorship of the company was concerned.

**Distinct**

Singapore's case was that Mr.

Slater, Mr. Tarlinton and other

directors of Haw Par

conspired together to dispose dishonestly of blocks of shares in two Haw Par subsidiaries. The distinction made between Mr. Slater and Mr. Tarlinton aroused surprise among lawyers because they were both accused of offences relating to the activities of Spydar Securities.

Under the relevant Singapore law, Mr. Slater was described as director, but the magistrate at Bow Street Magistrates' Court thought that Mr. Slater did not act in that capacity. Under the Fugitive Offenders Act 1967, which governs the terms of extradition between Commonwealth countries, it is necessary to show that the offences charged are crimes under the laws of both the extraditing country and the receiving country. Under the comparable English law of extradition, it is necessary to show that the accused was one of the persons charged under the law of Singapore. It is necessary to show that the accused was a director of the company. The Singapore Government contends that the magistrate asked himself one of the main activities of the division is the subject of a £10m. deal with BP Chemicals, which is expected to be completed shortly. BP will acquire the three inter-related businesses in phenolic moulding powders, industrial laminates, and phenolic resins, based at Tyseley, Birmingham.

BAKELITE XYLONITE, the U.K.

plastics manufacturer, has completed the sale of its thermosetting plastics division with the disposal of two of its minor

activities to European com-

panies.

The sale of the main activities

of the division is the subject of a £10m. deal with BP Chemicals,

which is expected to be completed shortly. BP will acquire the three inter-related businesses in phenolic moulding

powders, industrial laminates,

and phenolic resins, based at Tyseley, Birmingham.

Two remaining functions of the

scope of BP's interest have been

sold. Stereoprint of Au, Switzer-

land, has acquired BXI's matrix

printing materials business,

which produces boards for use

in the printing of paperback

books.

The polyester alkyl and DAP

moulding material business,

which largely services the elec-

tronics industry, has been

acquired by the Dutch company

Synres-Almoco.

The meeting between Man-

chester United and Leeds at

Hillsborough on Saturday proved

something of a rarity: an FA Cup

semi-final which was enthralling,

rewarding and, considering a

tricky, swirling wind, containing

far more quality football than

normally to be found in these

affairs.

Manchester thoroughly

deserved their 2-1 victory

because they were the more com-

plete team. This win gives them

the opportunity to make amends

for their disappointing perform-

ance against Southampton in last

season's final, when they never

succeeded in moving out of third

gear.

Stewart did well to save from

Person, but the best chance fell

to Hill, who showed his imma-

turity when he failed to exploit

a perfect three-attackers-against-

two-defenders situation.

The Lancashire side

provided greater pressure in the

first 20 minutes, the big

difference when they converted

a perfect three-attackers-against-

two-defenders situation.

The Yorkshire team even-

tually pulled one goal back with

a penalty by Clarke, after

that had been converted by

Jordan. This was, exactly what was needed to

make the match, from that



## OVERSEAS NEWS

American agencies ordered out of Ethiopia

ADDIS ABABA, April 24, ARMED GUARDS to-day barred U.S. Information Service employees from their offices here after Ethiopia ordered five U.S. agencies and installations of five other foreign countries to pack up and leave by next Wednesday.

Diplomatic sources in the capital said the consular offices of Britain, Italy, France, Belgium and Sudan, in the north-western city of Asmara, were named with U.S. agencies in an order yesterday to leave within four days.

A U.S. Embassy official confirmed that Ethiopia, which has recently taken an increasingly pro-Soviet stance, expelled USIS, the American Military Assistance Advisory Group, the U.S. Naval Medical Research Unit, the American Communications Unit near Asmara and the U.S. consulate there.

A published Government statement confirmed the expulsion order but omitted the Asmara consulate from the list of American agencies affected. The embassy official said no reason was given for the demand, which a U.S. State Department spokesman in Washington called "unwarranted."

Reuter adds: Informed sources say Ethiopia's decision, taken by the ruling Military Council, coincides with U.S. reassessment of its 20-year commitment to Ethiopia in the light of allegations that human rights are being violated here.

## Hussein in Washington for key Middle East talks

BY RICHARD JOHNS

THE U.S. Administration's search "normalisation" of relations with the Jewish state.

President Carter's advisers are looking to the Arab leaders to help reconcile King Hussein and the Palestinian Liberation Organisation would have to co-operate as part of any political arrangement. The Hashemite monarch held talks with Mr. Yitzhak Rabin, who resigned from the Israeli leadership just over two weeks ago, and President Sadat of Egypt have already been here. Towards the end of May Crown Prince Fahd of Saudi Arabia will pay an official visit.

In a little-noticed statement made at Dobbins air base, Georgia, just before Easter, President Carter said that the end of

key problems in a settlement together with the need for something near to full Israeli withdrawal from occupied territories Palestinian's voice would have to be heard either directly or by visit.

WASHINGTON, April 24.

## Eban's U.S. currency holdings illegal

BY L. DANIEL

JERUSALEM, April 24.

MR. ABBA EBAN, formerly Israel's Foreign Minister and one of the Labour Party's leading triumvirate for the forthcoming general elections next month, met Treasury officials here today following the receipt of an anonymous letter in Jerusalem accusing him of illegally holding foreign currency abroad.

But a Treasury spokesman last night denied reports of an investigation into Mr. Eban's two foreign currency accounts, opened under a permit issued by the Israeli authorities 10 years ago, in connection with his literary and academic activities abroad.

The maximum infringement, it appears, is that Mr. Eban failed to renew the permit in 1975, but the Treasury spokesman said the need to do so had not been sufficiently publicised and that many people were unaware of the requirement.

After the receipt of the anonymous letter was broadcast by Israel Radio, Mr. Eban immediately issued a statement saying the accounts have been maintained for nearly 10 years in accordance with the declaration and permit issued by the "Transfer of funds from these accounts to Israel has been made continuously and openly through Bank Leumi le-Israel in Israel. It is evident that the Bank also acted in accordance with the same declaration and permit."

## Syrian tanks hunt Beirut killers

BY IHSAN HUJAZI

SYRIAN TROOPS of the Arab League peace-keeping force to-day used tanks and armoured cars to cordon off two areas in a Muslim quarter of West Beirut and, after a shooting battle, arrested four men reported responsible for murdering two Syrian soldiers on Friday.

The four men were officially described as members of a breakaway Palestinian organisation. The Syrian forces began a drive at dawn to-day to apprehend other men who supported the four during the fighting. An official communiqué broadcast on Beirut Radio several times urged the public

BEIRUT, April 24.

to avoid Corniche Mazraa and Barak Quarter until the "combining operation" is completed. Informed sources said the four men involved belonged to the General Command faction led by a man known as Abul Abbas, who supports the regime in Baghdad and is a member of the militant Palestinian Rejection Front.

The General Command has split into two factions, one supporting Abul Abbas and the other the Command's founder, Captain Ahmed Jibril, who is aligned with Syria's special Syrian envoy.

In the past two weeks, members of the two rival factions

clashed here and in South Lebanon several times. Beirut this morning resounded to the sound of machine gun fire and 50 mm. guns as the Syrian troops carried out their security drag net.

Meanwhile, a refurbished unit of the Lebanese Army is to be sent to Southern Lebanon, probably in the next few days, to

keep in mind that when hand-grenades are used, and steady fire is made of firearms, it is no longer a case of student protest demonstrations.

These demonstrations will be regarded from now on as armed aggression against the State, and I will instruct police to react as they should react against armed

Opposition political parties, notably the Communists and the Socialists, have attacked the ban while joining in with the ruling Christian Democrats in roundly condemning all acts of violence.

The University, which was also the scene of serious rioting last month when a wave of student and associated violence swept through major Italian

"dangerous," but for the Minister.

## Demonstrations banned in Rome, students warned

BY DOMINICK J. COYLE

THE ITALIAN Government has banned all public demonstrations in Rome until the end of next month, after an emergency meeting of Ministers at the weekend.

In a related move following the death of a policeman shot in a violent student demonstration at Rome University last week, the Interior Minister, Sig. Francesco Cossiga, announced

that student demonstrators using weapons "This is not an appeal, but a warning," he said. "I am addressing it to young people, to the families of young people,

keeping in mind that when hand-grenades are used, and steady fire is made of firearms, it is no longer a case of student protest

Opposition political parties, notably the Communists and the Socialists, have attacked the ban while joining in with the ruling Christian Democrats in roundly condemning all acts of violence.

The Communists and Socialists, whose tacit support in Parliament keeps the minority Government in office, have called the ban "dangerous," but for the Minister.

ROME, April

moment, anyway, they

stopped short of threatening

Government crisis.

This is primarily because

current talks between various democratic parties

the creation of a new Government majority, in effect

attempt to win all-party

agreements on a legislative

and inflation measures, law

order, educational reform,

steps to reduce Italy's

unemployment.

Thousands of unemployed

workers paraded in N

esterday in a mass demon

stration organised by the

Communist Party and the

trade unions, but many of

placards carried in the pa

pointedly expressed "solidi

with the police and opposi

tion violence.

The Interior Minister and

police appear satisfied that

Parliamentary extremists

infiltrating student protests

exploiting disagreements

the educational reforms

announced recently by Sig. Fr

Marie Malfatti, the Edie

Minister.

Soviet fuel output drop sharply

SOVIET industrial output fell

the Kremlin's expectations in

first three months of this

but official figures show the

duction growth rate decline

several key industries, Re

ports from Moscow.

The Government daily Izv

which published the figures

industry production rose 5.6

per cent above the figure for

last year, meeting the off

target. But the oil, gas

and electricity industries grew

a much slower rate than for

1976 period. Output of oil

gas condensate rose by 3m. ton

during the first quarter of

year, but this represented a

50 per cent drop in the rate

growth.

Iran jail inquiry

An International Red Cross te

is in Iran investigating pri

conditions. Robert Graham repre

from Tehran. The team has b

here for nearly a week and

believed to be part of a n

effort by Iran to improve

human rights image. Any rep

to be published only with

consent of the host governme

Perez in Kuwait

President Carlos Andres Perez

Venezuela met Sheikh Sabah

Salim al-Sabah, Emir of Kuw

esterday on the second stop

a six-nation Middle East oil

try to resolve the OPEC oil

developing nations. Reut

reports from Kuwait.

IMF credit for Egypt

The International Monetary Fun

has finally approved, after mo

than a year of talks, the stand

arrangement with Egypt entitl

to \$125m. worth of spec

reports from Washington.

Hua cult promoted

Chinese newspapers were all

with photographs of Chairm

Hua Kuo-Feng yesterday fur

promoting the personality c

built around him since

succeeded the late Mao Tse-tu

last October: the People's Da

alone published 18 pictures

him in Mao-style poses taken

the Taching oilfield where

national industrial conference

in session, while the Peking Dr

Guang Ning devoted almost

entire four pages to pictor

coverage of Mr. Hua. Reu

ports from Peking.

Dissidents held

Five members of the dissid

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Kuon, are being held for qu

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large-scale police raid on

an apartment here, Reut

from Warsaw.

Rhodesian deaths

The Rhodesian military com

said yesterday Rhodesian tro

in the past four days killed

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Contracts

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large-scale police raid on

an apartment here, Reut

from Warsaw.

## WORLD TRAVEL

banned  
warned

## Cancelled Algeria contract leads to loss of U.K. jobs

BY EIRENE FURNESS

SINATRACH, the Algerian national oil and gas company, has cancelled its contract with Pritchard-Rhodes with being three years behind the scheduled delivery date, the British subsidiary of the American company International Systems and Control for construction of two major liquefied natural gas plants at Skikda in eastern Algeria.

Pritchard-Rhodes signed the contract for Skikda 4 in 1971 and for Skikda 5 and 6 in 1972. Each liquefaction train should produce 1.5 million cubic metres of gas a year. Skikda plant No. 2 was started by the French company Technip which can fit into a technical trouble before finally completing its project.

## EEC competition policy 'the key to prosperity'

BY ROBIN REEVES

THE EUROPEAN Commission achieves a firm and consistent competition policy is more vital than ever, if the EEC is to overcome its economic, monetary and social difficulties. M. Raymond Voué, the Brussels Commissioner responsible for competition matters, has said here.

He recognised there was a competition in the current recession, to take what looked like the easy way out and seek to solve economic and social problems by stepping up national protectionism, both against other EEC countries and against the rest of the world.

"But I think this approach is self-defeating: one protectionism will not help us out of our difficulties and the temptation should be resisted," he said.

M. Voué was in no doubt that the free movement of goods and services which the Common Market allowed was essential, if the consumer was to be able to choose freely and buy on the best terms available.

"Apart from contributing to the fight against inflation, this will also help to ensure a fair share of the economic benefits of the Community is given to the consumer," he said.

## U.K. delegation for Cairo

A DELEGATION of ten leading British companies is visiting such a mission.

The interest of the British companies is prompted by the Egyptian Government's "Open Door" investment policy. This gives expression to Egypt's desire to attract Western investment and thus to mobilise capital and expertise urgently needed for the country's re-development.

## Congestion in ME eases

By Our Shipping Correspondent

THE CONTINUING improvement in turn-round times for cargo vessels to Middle Eastern ports is reflected in the halving to 15 per cent. of the congestion surcharge at the Port of Aqaba. Members of the U.K.-Jordan shipping conference say that the surcharge at the Port of Aqaba—agreed that a useful stimulus might be provided for the conclusion of agreements if the mission of British firms interested in specific joint ventures was to visit Egypt for this purpose.

The Committee for Middle East Trade in the United Kingdom has been organised by the Committee for Middle East Trade (COMET) in London and will be led by Lord Seelston, the Midland Bank Group. The mission secretary is Mr. J. Myall of the Department of Trade.

The delegation results from a meeting of the Arab Republic of Egypt—United Kingdom Joint Co-operation Commission in London last November, who reviewed the progress being made in the negotiation of joint venture agreements.

The agreed that a useful stimulus might be provided for the conclusion of agreements if the mission of British firms interested in specific joint ventures was to visit Egypt for this purpose.

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At present, steel is one of the biggest items in the country's import list, accounting for \$550,000 last year, with the purchase of 1.1m. tonnes of steel.

## Brazil cuts steel target

BY SUE BRADFORD

BRAZIL'S ambitious target of about \$20bn. are anticipated under the new plan which still involves a very large increase in output as Brazil produced 9.2m. tonnes (in tonne equivalent) last year.

At present, steel is one of the biggest items in the country's import list, accounting for \$550,000 last year, with the purchase of 1.1m. tonnes of steel.

Under the revised plan, Brazil should be producing 25m. tonnes by 1983, which is also down on the earlier figure. Investments

## Contracts

A \$500,000 export order for

over 1m. rail anchors to be made at their Wrexham factory has just been awarded to Portec U.K. This order for rail track components, which comes through the U.S. parent company, Portec Inc., is for CONRAIL—the reconstructed railroad system serving the North East sector of the United States.

France has signed a financial protocol with Vietnam to provide credits for the purchase of British Leyland companies has so far won more than £2m. in new orders for Goodwin Barby, French goods and services, the finance ministry said. A spokesman said the credits will total about Frs 650m., but gave no details of the period over which they would be available.

Forster Wheeler Italiana has won a contract from the National Oil Corporation of Libya for a Saudi Arabia.

## World Economic Indicators

## INDUSTRIAL PRODUCTION 1976=100

	Feb. 77	Jan. 77	Dec. 76	Feb. 76	% Change on year
U.K.	104.0	104.3	103.2	102.6	+1.4
Holland	115.0	113.0	120.0	111.0	+24
W. Germany	112.0	107.4	109.6	108.5	+32
Italy	126.7	123.9	129.8	125.5	+23
Japan	127.7	128.6	128.8	118.2	+8
France	127.0	130.9	124.0	120.0	+54
U.S.A.	127.1	125.5	126.7	121.5	+24
	Dec. 76	Nov. 76	Oct. 76	Dec. 75	
	107.3	126.0	127.3	101.0	+62

## Gloom mounts over aerospace exports

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

THE DECLINE in exports of parts shipped overseas and programmes, it is also true that little immediate prospect of any both in the long and short-haul new aircraft by the U.K. are imported by the wide range of continued big purchases by significant improvement in the fields.

British airlines of foreign aircraft make big holes in the external payments. A major contributor to the January/February imports bill was the British Trident order book is being rapidly worked through, there have been no new orders for One-Evens beyond that recently from Tirum, in Romania; no buyers have yet merged for the remaining five. Companies waiting to place orders for the BAC 1-11 and order for the same civil ventures. But the airlines are reluctant to commit themselves because of their own financial difficulties, and so the makers are also reluctant to settle on final designs. At the same time, the U.S. companies

are looking at the U.K.'s industrial relations record, the most recent manifestation of which is the British Airways dispute over the closely following British Leyland.

In fact, observers of the civil aircraft manufacturers on new aviation scene detect an increasing generation of civil jets for the U.S. market to tone down their long-term market will be original enthusiasm for collaboration—estimates put the size of the U.K. or Europe, demand in the 1980s world-wide with suggestions that they all go-alone inside the U.S. dollars, or about 3,000 aircraft.

The would-be U.K. and European collaborators are now having to make much more of the running than they did even a year ago.

At the same time, the U.K. industry is feeling the pinch, with labour lay-offs already announced at BAC and BSA, and the likelihood of more to come unless some new work can be panned, for example, in the U.K. fighter-jet programme. The Hawker Siddeley participation in the European Airbus, the one rock granite. This is the measure of around which many in the U.K. the problem that Lord Beswick faces at new derivatives of the Airbus 20.

A bright spot was the engine side, with exports rising from \$365m. to over \$670m., largely due to a continued high level of work on repairs, overhauls and general refurbishing of engines originally sold some 10 years ago—although continued deliveries of new Rolls-Royce RB-211s to the U.S. for February, new aircraft accounted for only \$15.3m. out of the \$62m. total, the rest being parts at nearly \$47m. Similarly, with engines, only \$20m. of the first two months' figures of over \$57m. was accounted for by "new" engines, the rest being "other" new—that is required and overhauled—engines at over \$14m., and parts at \$23m.

Against these export figures there must be set the import bill, which in the first two months of the year amounted to \$121m., resulting in a net external surplus on aerospace exports of only \$25m. For the whole of 1976, the U.S. industry's true export performance in terms of the extent of a swiftly and drastically offset \$309m. with imports, \$394m., by the import situation. While it is true that the import figures are deceptive, also containing substantial because they include, on both amount of parts brought in for sides of the account, the value the U.S. side of collaborative

## True level

Thus, the true level of the industry's export performance is masked and only revealed by figures originally sold some 10 years ago—although continued deliveries of new Rolls-Royce RB-211s to the U.S. for February, new aircraft accounted for only \$15.3m. out of the \$62m. total, the rest being parts at nearly \$47m. Similarly, with engines, only \$20m. of the first two months' figures of over \$57m. was accounted for by "new" engines, the rest being "other" new—that is required and overhauled—engines at over \$14m., and parts at \$23m.

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## National Airlines makes flying to the USA via Miami even more attractive.

## Sun King Budget Fares

DESTINATION	REGULAR ECONOMY FARE	14 TO 21 DAY EXCURSION FARE	22 TO 45 DAY EXCURSION FARE	22 TO 45 DAY SUN KING BUDGET FARE
Round trip from London to:				
ATLANTA	April 1—June 14 \$415.00	Oct. 14—June 14 \$381.00	Oct. 14—June 14 \$377.50	June 30—Aug. 31 \$224.50
HOUSTRON	442.00	507.00	391.50	402.50
LAS VEGAS	521.00	587.00	427.50	474.00
NEW ORLEANS	424.00	490.00	374.00	420.50
SAN FRANCISCO	521.00	587.00	392.50	389.00
LOS ANGELES	521.00	587.00	392.50	388.50
MIAMI	387.00	453.00	313.50	328.50
FORT LAUDERDALE	387.00	453.00	313.50	326.50
FCR MYERS	387.00	453.00	313.50	326.50
MELBOURNE (Florida)	387.00	453.00	313.50	326.50
JACKSONVILLE	381.00	446.00	313.50	326.50
DAYTONA BEACH	384.00	450.00	313.50	326.50
ORLANDO	387.00	453.00	313.50	326.50
SARASOTA	387.00	453.00	313.50	326.50
TAMPA	387.00	453.00	313.50	326.50
WEST PALM BEACH	387.00	453.00	313.50	326.50

Subject to governments' approval and to change without notice.

The Sun King Budget Fares shown are effective from 1st April and are valid for a round trip of 22 to 45 days, with a surcharge of £6.00 on all week-end flights. All we ask is that you make payment at least 50 days in advance of departure, and within 7 days of making your reservation. If you have to cancel or change your flight, we make a small charge of 10% of the fare (or £19.20 whichever is the higher), although cancellation insurance is available.

Whatever your travel plans, National Airlines have fares to suit you. National flies non-stop from London Heathrow to Miami so call your Travel Agent now for full details. Fly National Airlines—the Sunny Gateway to the U.S.A.—and save pounds on your fare. The kind of big savings that will mean more spending money, and an even more enjoyable trip.

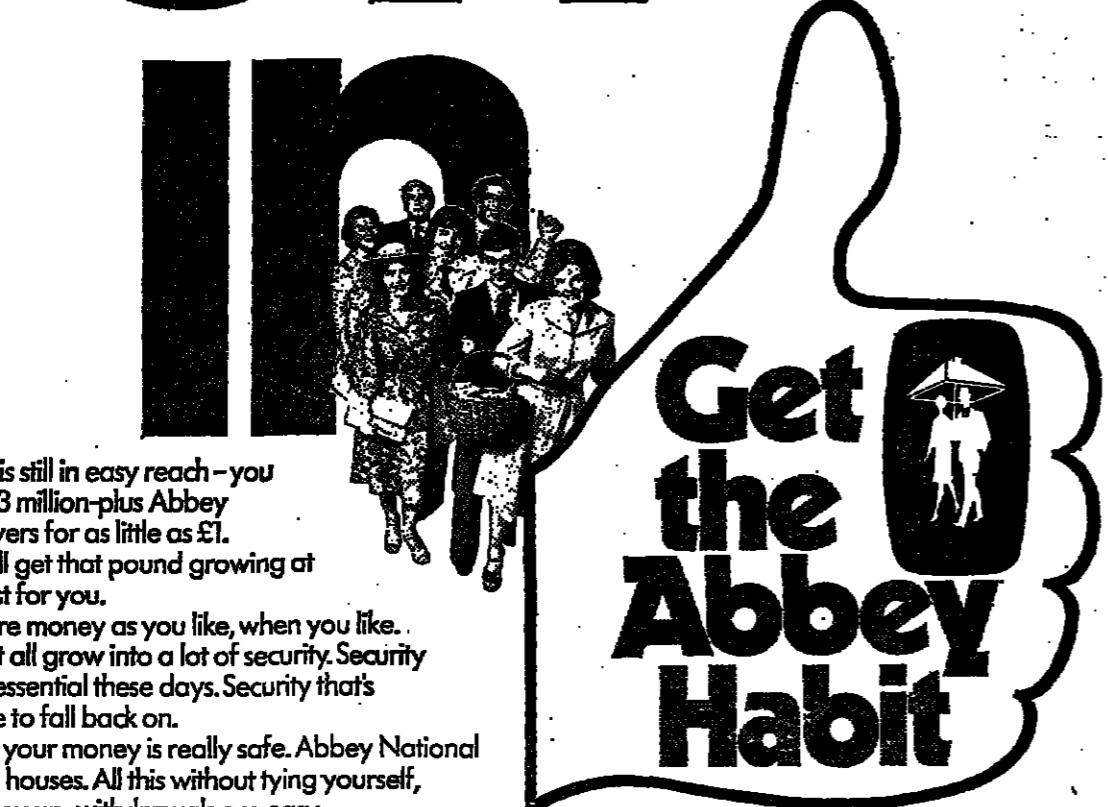


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Contact your travel agent or National Airlines, 81 Piccadilly, London W1V 9HP. 01-629 8272. National Airlines Inc. is incorporated in the State of Florida, U.S.A.

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Security is still in easy reach - you can join the 3 million-plus Abbey National savers for as little as £1.

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Because your money is really safe. Abbey National safe. Safe as houses. All this without tying yourself, or your money up: withdrawals are easy.

There are over 400 Abbey National branches to choose from. There's one near you. The address is in Yellow Pages. So, come on in. Today.

ABBEY NATIONAL

Most branches open 9-5 daily PLUS Saturday mornings. No charges. Assets now exceed £4,250 million. Abbey National Building Society, Abbey House, Baker Street, London NW1 6XL

Williams & Glyn's knows that a slow decision can be worse than a 'No' decision.

Williams & Glyn's knows that for business customers one of the greatest virtues a bank can have is speed. If your bank drags its feet you can lose an opportunity, such as a large new order for which extra temporary finance would be required. Far too often decisions can be held up by an elaborate hierarchy of committees.

But at Williams & Glyn's lines of communication are kept short and to the point with a simpler and more direct system than you would normally expect to find in a big bank. We are geared to quick decision making because we are organised to give more management time and effort to individual accounts. We believe that if there is a solution to a customer's financial problem, it is our duty to find it quickly.

Is it time for a fresh approach to your banking problems? If so, call in to see the manager of your local branch of Williams & Glyn's Bank. Or write to: Marketing Development Office, Williams & Glyn's Bank Ltd, New London Bridge House, 25 London Bridge Street, London SE1 9SX.

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The most flexible of the big five banks

A member of the National and Commercial Banking Group and one of the Inter-Alpha Group of Banks

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- 1 **Development Capital**  
Through an Associate Company, Williams & Glyn's can provide finance for expanding private and public companies.
- 2 **Capital Transfer Tax**  
Planning and accounting services are available through Williams & Glyn's.
- 3 **Pensions**  
Williams & Glyn's consultants can help in the design and operation of Group and individual Pension schemes.
- 4 **International Equipment Leasing**  
Our leasing subsidiary offers flexible, competitive packages for exports of British manufactured capital equipment plus tailored leases for capital investment in the U.K. by major companies.
- 5 **Corporate Trustees**  
Through its Trust Company, Williams & Glyn's will act as Trustees for individuals or business customers.

## HOME NEWS

### Tory move on prices Bill may upset some groups

BY ELINOR GOODMAN, CONSUMER AFFAIRS CORRESPONDENT

THE Conservative Party's decision to put down a reasoned amendment to the Price Commission Bill, to be debated on Wednesday, rather than voting against it may disappoint some present.

Some would undoubtedly prefer the Tories to try to throw out the whole Bill. But the amendment is probably as much as the Confederation of British Industry expected, and will echo much of its own opposition to the legislation.

It also reflects the view within the Conservative Party that some kind of temporary price control is necessary to get another round of wage agreements, and that it might damage the party's electoral chances if it were seen to launch a blanket opposition to price controls.

The amendment will allow the Tories to be more selective in their attack than an all-out vote against the Bill.

At the same time, the Government will be given wider powers to freeze prices — for up to 12 months — on the commission's specific set of criteria than at a more general attack on the permanent nature of the proposed powers.

The Liberals still have not decided their strategy. But if, as seems likely, the Tories lose the amendment, the Bill will then go to committee. Here the Conservatives are likely to press for a number of changes along the lines proposed by the CBI.

#### Attack

The proposals have been bitterly attacked by industry, on the ground that they go far enough to freeze prices, and demands further than is necessary merely to provide a *quid pro quo* for freezing a company's prices while wage restraint, and that they will, by their very flexible commission.

The Tories are also expected to urge the Government to expand on the proposed criteria and safeguards, preferably by writing more detail into the Bill.

### Conservatives prepare retreat on Scottish devolution policy

BY RAY PERMAN, SCOTTISH CORRESPONDENT

THE CONSERVATIVE Party is preparing a retreat on its devolution policy which will enable a future Tory Government to bury the issue indefinitely.

The party has chosen a motion for the Scottish conference next month which calls for a "searching re-examination of the entire structure of government" before new proposals are drawn up.

It has been selected from more than 50 motions put forward by constituencies, and resembles closely the line that the Shadow spokesman, Mr. Francis Pym, is expected to take when he replies to the debate.

The party has been committed to some form of devolution since Mr. Heath's "declaration

of Perth" in 1968. But Mrs. Thatcher, Opposition leader, is once would lift the morale of the party and heal the wounds of the Conference.

This motion could be the line on the vexed question of devolution, then we can go

strong pro-devolutionist, said. He added that a future Tory

yesterday that he would be a Government would not rush into

enable existing policy to be

fought out more clearly and slogan, but whether we can get

modified to incorporate change in local government and representation in Europe. The

Douglas Home proposals, which have hitherto been party policy, might now be out of date, he

said. Mr. Peter Walker, MP, Shadow Cabinet spokesman.

Mrs. Thatcher and Sir Geoffrey Howe, the Shadow Chancellor, are also to address the Conference.

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New code planned for loans to local councils

Financial Times Reporter

A NEW voluntary code of practice for local authority borrowing is to be discussed today at a meeting between the Treasury and councils.

The code has been drawn up by council officials in an attempt to meet the Government's growing concern at local councils' increasing resort to shorter term loans in a period of high and rapidly changing interest rates.

If approved, the code would set new rules for local councils' long-term borrowings.

#### Concerned

As well as needing Government permission, the draft code has to be approved by all the local authority associations. It was learned over the weekend that several local authority leaders are concerned at the prospect of having to pay heavier interest charges if their debt profiles are lengthened.

Against this, it is being said that a voluntary code which would require councils to achieve an average maturity of four years for new long-term loans this year, rising in stages to an average maturity of seven years from 1980-81, would be preferable to Government controls.

To-day's meeting is exploratory. It is likely to be several weeks before the fate of the proposed code is decided.

### National Savings record

By Christopher Hill

NATIONAL SAVINGS last year had a record 12 months — because of the outstanding sales success of National Savings Certificates.

For the 52 weeks ending March 26, it is estimated that there was a net inflow of £594.3m. from all sources compared with £269.9m. for 1975-76. National Savings Certificates accounted for £72.8m. compared with £18.6m. last year and the final total is expected to top £500m. since there was a rush for the 16th issue during its last few days.

Even on the figures available, March alone shows the best results recorded for Savings Certificates — receipts exceeding repayments by £18.5m.

#### Restored

The reason for the success of the certificates was almost entirely due to the attraction of the 16th issue, which came towards the end of last year for a limited period to the end of March. It seems that sales of certificates are now more normal. The less attractive 16th issue has been restored.

Together with estimated net accrued interest of £418.1m. the total receipts for 1975-76 are more than £1.1bn. also a record. The previous record was £730m. in 1972-73. The total money invested in all forms of National Savings is nearing the £13bn. mark.

### Labour victory 'stopped Iran investment in U.K.'

FINANCIAL TIMES REPORTER

MAJOR Iranian investment in wanted industrial machinery which the U.K. could supply while there were a number of British industries which needed capital.

The Shah agreed that Iran make an equity investment in certain companies and it was up to Mr. Walker and the Iranian Minister of Economics, Mr. Hushang Ansary, to advance it. However, a general election took place and the spirit of partnership did not develop with the incoming Labour government.

Mr. Walker refers to the meeting he held with the Shah of Iran in St. Moritz in January 1974, at which industrial cooperation was discussed.

Mr. Walker says that the Shah considered that for some of his procurement programmes it would be better served by other countries.

### Budget figure 'too high'

BY MICHAEL BLANDEN

THE BUDGET estimate of the within the present forecasts, they say.

On this basis, the authorities needed to sell about £200m. of gilt-edged stocks each month to reach their financial objectives.

Making an allowance for redemptions, this would be compatible with the required net gilt-edged sales of between £2bn. and £3.5bn. in 1977-78.

## LABOUR NEWS

### Jaguar car strike to continue

BY OUR LABOUR STAFF

EIGHTY internal drivers whose strike has shut the Jaguar car factory in Coventry decided yesterday to continue the dispute at least until tomorrow when shop stewards are due to meet the management.

The six-day-old strike over upgrading of wage rates has caused the lay-off of more than 4,000 workers.

Shop stewards representing 1,000 engineers and maintenance men on strike at Ford's Halewood factory will meet to-day after unofficial talks with management.

Inconclusive

Ford said that more formal talks between management and union officials might take place to-day, but the week-end's negotiations had been "largely inconclusive."

The dispute, which has caused a production loss of Escorts and Transit vans worth more than £10m. centres on disciplinary procedures and company recognition of a skilled union shop steward in the factory's body plant.

National union officers have been called in to help settle the long-running dispute at Massey-Ferguson's Coventry plant. A recent strike there cost more than £80m. in tractor sales.

### Boilermakers 'would benefit'

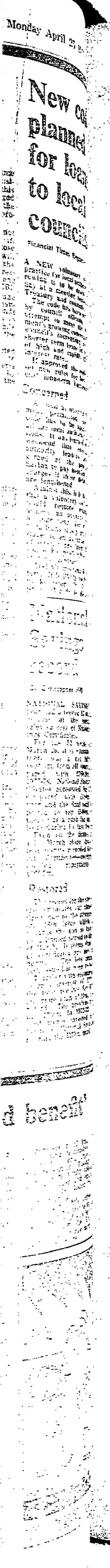
BY OUR LABOUR STAFF

THERE WOULD be "tremendous benefit" for the 126,000 member Boilermakers' Society if it merged with the General and Municipal Workers' Union. Mr. John Chalmers, general secretary of the society, said yesterday.

Merger talks between representatives of the two unions had been taking place over the last two months. Mr. Chalmers said: "There was a long way to go, but which has been striving towards

stronger GMWU. The benefits for the society would be in research and education, and its independence would remain."

The General and Municipal Workers' Union, which has been striving towards a membership of 1m., suffers from having its members spread very thinly over a large number of work



Job 150

## Carreras Rothmans Limited are proud to have been honoured with the Queen's Award for Export Achievement.

The Award Citation notes the fact that Carreras Rothmans are Britain's largest exporters of cigarettes. Last year alone, the Company's exports to 165 countries around the world earned the United Kingdom some £135 millions in foreign exchange.

In order to meet ever-increasing export demand, which takes up well over half our total production, the Company has recently opened its fourth factory in the UK, in Darlington, which will create 1,000 new jobs.

To all 5,500 Carreras Rothmans employees whose hard work has made this public recognition possible, and to our distributors and agents right around the world, the Company would like to say a heartfelt "well done".

As is well known, the globe is the background to our Company symbol.

The Queen's Award for Export Achievement shows that its presence there is no accident.

# Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

## BANKING

### Transactions made on the spot

MANY OF the several hundred able safeguard as to the correct of small banks in the U.K. have routing of funds transfer, had their interest sharpened by the offer originated by CMG (City of London) to provide "instant" banking services from a central point, using shared computing power that only much larger organisations could afford to have installed and operate.

INTABS, for international terminal accounting and banking service, will provide management accounting and current account support, together with foreign exchange operations control, Eurodollar transactions and loans and deposits accounting.

Banks would pay only for the service and the degree of sophistication required by the user.

Management can be sure of obtaining vital figures before opening for the day's business. For instance, information for Bank of England returns is a feature of the service and is produced automatically on the due date.

At the same time, the computerisation of input to the centre eliminates many clerical errors and provides an instant-

LARGEST software contract to be placed with a U.K. firm—British Steel's £1.5m. spent with Leasco Software on a packet switching network—has reached the point where trials of the data segment are about to start. The speech segment is already operational.

Ferranti Argus 700S machines at Leasco's Maidenhead establishment are about to be moved to the network management centre at Rotherham and operational trials are to begin in October.

When development is complete—in 1984—there should be 4000 terminal users at 90 sites communicating with each other and with six ICL/IBM based bureaux, assisted by 23 Argus 700S machines to drive the nine-node network. By then, at least £4.5m. will have been spent on the com-

## INSTRUMENTS

### Quick exact pulse data

INTENDED for those concerned with the timing standards of professional and CCTV television signals is an instrument that can measure waveform times to a resolution of 10 nanoseconds and can carry out checking in about a fifth of the time it would take using existing methods.

Used in conjunction with an oscilloscope the 1184 unit superimposes two movable pulses on the trace—a reference and a cursor pulse. The time interval between the two is then displayed on a four digit indicator. All the component parts of a video waveform can be dealt with in about ten minutes.

The unit has been designed by Data Technology specifically for television applications but other units are to be made available soon for use with other waveforms. More from Alliance Road, Acton, London W3 0BA (01-993 2401).

Further details of the service from CMG (City of London), 73 Leeman Street, London E1 8EY (01-481 3881).

● COMPONENTS

## MACHINE TOOLS

### French fork lift trucks

### Transparent swing doors

### Stable line displayed

ANY oscilloscope can be used as a waveform indicator with an instrument from Matthey Printed Products called a TV line selector.

It will cause stable waveforms of any desired line to be displayed and reduces eye strain considerably for the TV engineer who does not have access to a monitor.

In full production, the unit is

available in versions for 525, 625

and 819 lines.

Matthey Printed Products at

William Clowes Street, Burslem, Stoke-on-Trent ST6 3AT. 0782 55631.

Refrigerator range includes pneumatically assisted doors which open through 90 degrees on contact, closing after an adjustable delay of up to 20 seconds. Maximum door size is 3500 x 3500 mm.

● TEXTILES

### Carpet keeps its shaggy look

ONE OF the fashion successes in

the carpet trade in recent years

has been the establishment of

the Berber carpet. This is based

on a long pile wool yarn which

is shaggy in appearance, and

which normally is dyed to

natural shades of browns, fawns,

etc.

For a quality Berber-type

carpet to be made in the style

of the Berbers who invented it

is to use a technique that

retains their appearance and

identity. They should not, for

example, become untwisted into

separate strands.

A new method of "milling"

such yarns has been developed

which is inexpensive and com-

paratively rapid. In the process

the twisted yarns are caused to

separate, which is a slight felting

process.

Between the fibres of the yarn

the carpet is thoroughly cleaned as well as

milled and can be rinsed without

problems.

The cycle developed by

Stephenson in trials is based on

20 kg. lots in the smaller

machines, but 40 and 70 kg.

capacity machines are available

and allow production rates

between 2,500 to 70,000 kg./week.

Using pre-scored yarns it was

established that the entire pro-

cessing cycle could be completed

in under 15 minutes and already

the development is now being

used commercially for making

bulked/stabilised Berber yarns.

Other yarn milling processes are

in the course of development,

but this system is claimed to be

inexpensive in terms of capital

expenditure which ranges

between £9,500 to £13,500 depend-

ing upon the type and specifica-

tion of machinery required.

With its expertise in the main-

computer-based telecommunications

market, Eurotech will provide

technical support for both BMM

and BML products, but it will

also actively market them.

BMM sees association with

Eurotech as the ideal way in

which to sell into Europe.

Together with the contribution

of the existing distributor in

Switzerland, ACU of Zurich,

unaffected by this new associa-

tion, BMM expects that the £1m.

worth of orders taken in Europe

in 1976 will be more than doubled

in 1977, and quadrupled in 1978.

BMM is on 0804 21911.

● PROCESSING

### Thick film in Galway

CANADIAN manufacturer

thick film hybrid microcircuit

and networks, Epitek Electronix

has established a manufac-

turing facility in Galway, Ireland, for

which to service the whole of the

European market.

First products will be resistors

and active filter networks

resistor-capacitor network

power amplifiers and stereo pre-

amplifiers, but the new 750

square feet plant will also be

offering a full custom design and

production service. Design capa-

bility ranges from low com-

ponent packages to full

sealed wire-bonded microcircuits.

The parent plant in Kitchener,

Ontario, currently handles about

100 new designs annually and

ships over 30,000 parts per

month.

National Semiconductor has

been appointed U.K. agent and

more details can be obtained

from them at Stamford New

Road, Altrincham, Cheshire, 01-623 3417.

● COMPUTING

### Bidding for

### business

### in Europe

FOLLOWING THE exhibition of

interfaces and peripherals for

DEC's PDP11 computers at last

year's Brussels Compec, Midland

Business Machines has consoli-

dated its sales position in Europe

by the appointment of Eurotech

SA, part of the Cable and Wire-

way Group with head office in

Belgium and other companies in

Holland, Germany, France and

Italy, as distributors of both

BMM and BML range of interfaces

and peripheral products for DEC

and BMS.

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● ELECTRONICS

### Siemens in

### Midlands

### venture





# The Executive's and Office World

## INDUSTRIAL SECURITY

BY SUE CAMERON

### High cost of fire and theft

EVERY YEAR at least £1bn's worth of British goods is lost through theft or fire. Yet it is the other "fact" that true seems that UK managers are security advice is always available, just beginning to give able from crime prevention officers in the police force. All

There is evidence to suggest that many management content themselves with taking the minimum security precautions demanded by their insurance companies and by the law.

Crime prevention and fire prevention are often left to junior managers with senior people taking little more than a nominal interest in either. Even when measures against theft or fire are agreed within a company, their enforcement tends to be lax. Overall, there would appear to be a universal reluctance on the part of managers in all industries to face up to their security responsibilities.

Perhaps the key factor in any company's security—once the basic legal and insurance requirements have been met—discipline among personnel. Managements often fail to explain the importance of security to employees or to discuss any precautionary measures with them. As a result the workforce may resent security procedures and not bother to carry them out rigorously. This means that there will be greater opportunities for thieves, vandals and fire raisers.

The Home Office has just published a booklet on industrial crime prevention. It includes a number of case histories which show the need for careful supervision of personnel. The booklet is called Security Check and it says that "few companies pay adequate attention to the prevention of theft." It adds that crime prevention is seldom discussed at Board meetings and that employees who are caught stealing are dismissed rather than reported to the police. Yet in a note accompanying the booklet, Mr. Merlin Rees, the Home Secretary says that according to one estimate industrial losses through pilferage are running at no less than £2m a day.

The booklet claims that some managements regard insurance as an alternative to taking their own security precautions. It says that the chief weaknesses in industrial security are inadequate supervision, poor procedures, an inability to identify risks, and a general failure to take a thorough and reliable

approach though it may seem that shops concentrate on catching shoplifters rather than on preventing crime. Prosecutions are expensive not least in terms of managers' and store detective's time. And if a store detective is laying charges at a police station or appearing in court, then security is weakened at the shop where he or she works.

A more effective way of preventing shoplifting is for store

detectives to stop thieves in the act and tell them to return the goods there and then rather than waiting for them to leave the store and then arresting them.

Mrs. Ann Goodall, security

in order to prevent fires start, leave little or no training and as a result it is hard to attract accident companies should make people of a sufficiently high calibre into the security field.

Mr. Robinson points out that many companies still put

on their first day with the many companies still put

on the end of their useful

time on company premises, such as drivers, should be given

training in fire prevention and

fire drill.

The importance of educating

employees about all aspects of

security is stressed by Mr.

Bill Robinson, managing director of a security company called

Sesco. Mr. Robinson, formerly a policeman in the UK and a

police officer in Rhodesia, says that industry is

only just beginning to wake up to the importance of good

security.

He started Sesco nine years ago. Today it has an annual turnover of nearly £2m, and it operates in Eire, South Africa, and Spain as well as in the UK.

The company began by manufacturing and distributing

security devices such as alarms

and this still accounts for 85 per

cent of its business. But two

years ago Sesco set up an inde-

pendent recruitment agency and

training service for security

staff and Mr. Robinson claims

that this security personnel

operation is still the only one of

its kind in Britain.

The security industry has

mushroomed in the last few

years, and Mr. Robinson says

that because of this there has

been no attempt to draw up

common basic standards for the

recruitment, training and career

structures of security staff.

In addition to security patrols

and effective fire alarm and de-

tection systems, managers de-

should make sure that casual

labour is "strictly" supervised.

They should also make special

checks on any employees who are left

unsupervised for lengthy

periods because it is vital that

all employees have a long

and term vested interest in effective

security.

At present he is conducting

a survey of management think-

ing on security and he is paying

special attention to the pay and

crime in commerce and industry.

They career patterns of company increases profits," it says.

Security officers and store de-

tectives. He says existing evidence

depends on a company's profits

and length of service.

Since jobs may ultimately

lengthy shows that most security staff

are poorly paid and their oppor-

tunities for promotion are

severely limited. Often they re-

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# THE FINANCIAL TIMES

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Incorporating THE FINANCIAL NEWS

Established 1850

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MONDAY, APRIL 25, 1977

## Unfinished debate

"THE GOALS of our education," said the Prime Minister quickly, because the flow of school-leavers capable of meeting it would almost certainly be insufficient to sustain the necessary supply of school-teachers, "are to equip children to the best of their ability for a lively constructive place in society and also to fit them to do a job of work." Then, referring to employers' complaints about youngsters' educational standards, Mr. Callaghan made clear that a prime object of the debate was far better co-ordination between educational institutions and employing concerns, especially those in the industry.

### Self-interested

He thereupon passed the responsibility for the exercise to Mrs. Shirley Williams, who cannot be satisfied with the results. Even at their best, the nine regional conferences which the Secretary for Education and Science has since staged fell short of a "great debate." In their worst moments, which were frequent, they became trivial and tedious as representatives of self-interested educational groups read out prepared statements bearing no relation to one another. Direct contributions from industrialists were few and sometimes ill-considered.

Although these formal conferences may have erected some semblance of consensus behind Mrs. Williams's forthcoming Green Paper proposals expected in June, their effect has been to weaken the reforms which the Government, advised by the Department of Education and Science, originally hoped to institute.

As a start towards meeting employers' wishes for more recruits proficient in all three "R's," the Education Secretary's discussion paper will contain the expected recommendation that in future youngsters should not be admitted to teacher-training unless their qualifications include at least GCE Ordinary-level pass grades in both English and Mathematics. It has become plain, however, that there is little hope of enforcement.

## Bhutto brings in the army

Mr. Zulfikar Ali Bhutto, with the opposition leaders and Pakistan's Prime Minister, claimed credit for keeping alive the principles of democracy when he announced, in January, his decision to call the first elections in that country for six years. Yet the events which followed that ill-fated decision have made Pakistan less democratic, less free, less peaceful and less predictable than it was before. Mr. Bhutto won the March 7 election by a margin which so far exceeded anything that had been contemplated such a reversal.

In public, Mr. Bhutto has appeared unshakably confident of the legitimacy of his position; and he could certainly claim, with some justice, to be the ablest figure on the Pakistan political stage. The PNA is a heterogeneous collection of backward-looking parties, and their leaders are not unduly impressive.

Yet the recent resignation of a number of leading figures in Mr. Bhutto's own Pakistan People's Party shows that the election and its aftermath have not inspired all his followers with the same confidence as the Prime Minister.

Mr. Bhutto must now be considered to be, to some extent, a prisoner of the armed forces; the central question is what price he may have to pay for having permitted the present situation to develop.

He attempted to buy army loyalty only last week, by raising army pay scales, but that may not be enough.

Democracy does not have the same roots in Pakistan as it does in India, and it need not be assumed that the army will give top priority to restoring the democratic processes to an effective role. On the contrary, the commanders may well be necessarily still in doubt, not least because of the dilatoriness of the judicial authorities in investigating charges of fraud. Yet by now, because of the reciprocal intransigence of Mr. Bhutto and of the PNA opposition leaders, the question has become academic. The opposition has boycotted the few seats which it was deemed to have won in Parliament, it has boycotted the provincial elections, and it has promoted a wide-ranging campaign of public demonstrations and civil disobedience, culminating in a call for the withholding of tax payments.

Mr. Bhutto offered a dialogue deal to answer for.

# North Sea oil hazards

BY RAY DAFTER, Energy Correspondent

THE blow-out on the Eko-fish Bravo platform which has disgorged thousands of tons of crude oil into the North Sea is the type of accident that offshore operators and governments have feared and, what is more, have predicted would happen.

It was only in September last year that the Department of Environment published a report which concluded that there was a 50-50 chance of more than one offshore oil platform or drilling rig being hit by a blow-out by 1981.

It was also forecast that in 1981 clean-up organisations would be called out three or four times to deal with tanker spills of which one or two were likely to be greater than 155 miles. In addition there could be four or five platform or pipeline spills of more than 135 miles.

That warning made little impact on the public, perhaps because the report stated reassuringly that the present organisation for dealing with such spills was broadly satisfactory. (It did add that the system should be kept under review.)

But in the light of the Eko-fish accident, the scope and preparedness of emergency services must be questioned again.

### Sophisticated

Oilmen have always admitted that in spite of all the precautions—and the exploration and production equipment in the North Sea is necessarily among the most sophisticated in the world—there is a constant risk of accidents. A well can blow up; pressure in the best regulated field; just as a pipe can burst in any well maintained house. Ships can collide with offshore structures, particularly in some of the sea conditions experienced in the U.K. and Norwegian oil sectors. And there is a further hazard of trawling equipment and anchors dragging submarine pipelines or damaging seabed well units which will be used in increasing numbers.

It is only in the past few days that the U.K. Government has imposed a new safety zone around a flare stack on a £12m. mobile rig—Phillips 35 Mobil Group's Beryl Field. This zone is doubly important for it also encompasses a production well which was damaged by trawlers last year.

Last month the U.K. Offshore Operators' Association, representing North Sea oil interests, called on the Government to give greater protection from possible damage to production equipment and pipelines. It seems of the first to arrive on the scene of gushing gas and oil. The former 16,175 dwt. tons tanker, built in 1980, was converted as a base for maintenance work, emergency patrols and firefighting duties in the British Forties Field.

By coincidence on Friday—

oil companies are uneasy about the day of the Eko-fish incident

### Converted

Phillips, as operator for the big Eko-fish Field, was one of the first companies to order its own North Sea rescue vessel around a flare stack on the £12m. mobile rig—Phillips 35— which would be based at the Eko-fish complex just on the Norwegian side of the U.K./Norway median line but available to help in any North Sea incident. The rig has been constructed in Japan but will not arrive until summer so it was British Petroleum's emergency patrol ship, Forties Kiwi, which was the first to arrive on the scene of gushing gas and oil. The former 16,175 dwt. tons tanker, built in 1980, was converted as a base for maintenance work, emergency patrols and firefighting duties in the British Forties Field.

Oil companies deal with many

of their blow-outs themselves

but when the problem is parti-

## MEN AND MATTERS

### The 14th choice for the top

Peter Walker, the former Conservative minister, discloses to day that of ten nationalised industry chairmen he was responsible for appointing one who was his 14th choice for the job.

He does not identify the individual involved, recalling the case in the course of observations about the difficulties of persuading people to take such jobs. His thoughts bear out the frustration openly expressed by the likes of Sir Monty Finniston (ex Steel) and Sir Richard Marsh (ex Railways).

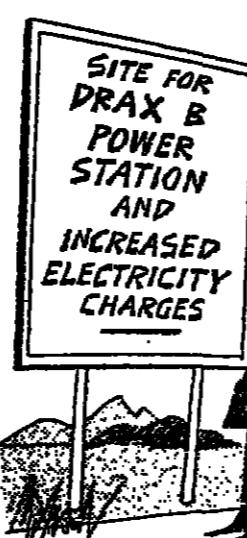
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in the chief medical officer's 1975-76 report on sickness absence and medical wastage (tough!) in the organisation.

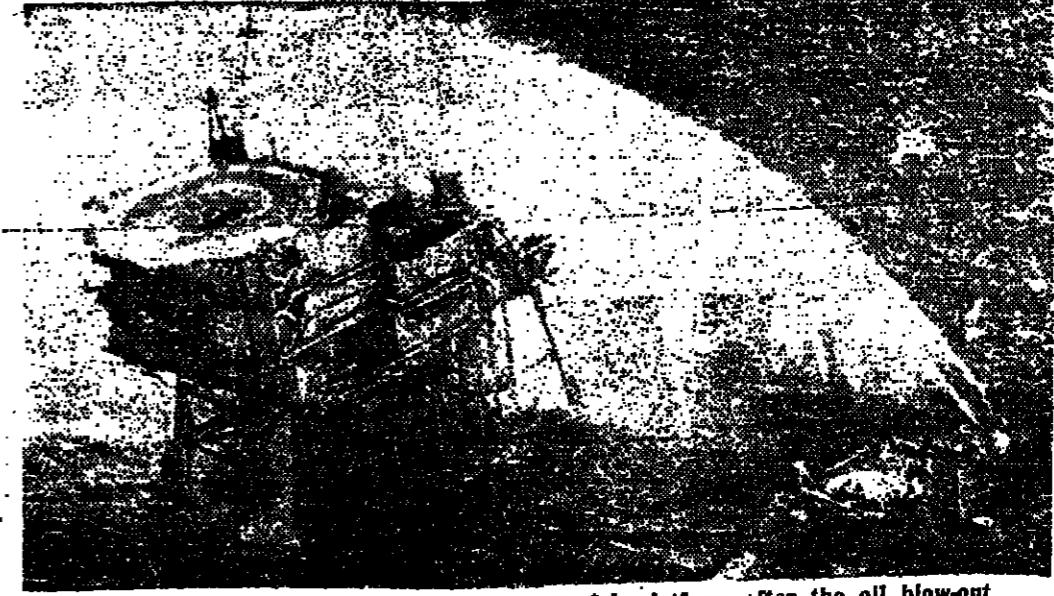
For the second year running, sick absence rates fell, though because of higher rates of pay, such absences cost the Post Office £55.3m., which was £8.6m. more than 1974-75. There was a relatively minor saving in another direction last year: routine references of cases for medical examination by local medical officers were reduced "drastically," the Courier says, "leading to savings of £64,000 in fees."

### Losada's verse

Reckon you are familiar with the international banking scene? Then name a central bank president who has had his poetry published. One, at least, is Benito Radí Losada, head of the Venezuelan Central Bank: six of his books of verse are out and he hopes to complete soon the seventh. He confesses a certain pride in the fact that one poem he wrote when the first men landed on the moon has been widely published outside his home country.

So should we say poet-banker or banker-poet? Losada's answer was severe: "I separate the two functions completely." His bank's literary aspirations do not end with the compositions of the boss: Losada has been in London for the launching of a book by Dr. Rafael Caldera, the former Christian Democratic President of Venezuela, on Andrés Bello, the distinguished 19th century Venezuelan scholar. Bello spent nearly 20 years in London working in the British Museum and marrying successively two English ladies. The English edition reports that these figures have been included for the first time sored by the Central Bank.

The Financial Times Monday, April 25, 1977



A fire-fighting vessel spraying the Bravo Eko-fish platform after the oil blow-out.

the level of maritime policing. —Mr. Erling Naess, chairman of Britain's Fishery Protection, the International Association of

Squadron, which also has orders to safeguard oil installations.

can sail on seven or eight mini-

hoppers or mine sweepers. In

addition there are two Bird

class patrol vessels and a fast

patrol boat, HMS Tenacity.

However, these ships are mainly

concerned with patrolling in

shore waters. The deeper water

patrols are left to frigates—

there are up to three available

—five new Island class vessels

(one of which is in service) and

up to three patrol vessels

operated by Scottish authorities.

Given the 270,000 square

miles in Britain's extended

fishing limits this maritime

protection is thinly spread.

The two Governments have

agreed to work more closely

together; Mr. Anthony Wedgwood Benn, Energy Secretary,

who yesterday flew to Oslo to receive a first hand account of the Eko-fish operation, has said that

in the long-term Britain would

aim to harmonise its offshore

safety regulations with Norway's which are reputed to be

the strictest in the world.

There can be little doubt that

the Eko-fish blow-out will at

least serve to add impetus to

these considerations: there were

already rumblings yesterday

that politicians and environmentalists will soon be pressing

for stricter safety measures and

greater emergency support facilities.

They will constantly be

reminded of the recent com-

plaint of Mr. "Red" Adair, the

oil safety industry's top trouble-

shooter: "Everything's sitting out.

For instance, the Government's

Offshore Supplies Office

is now

only a sketchy idea about how fields have been identified; the

much oil well maintenance pace of exploration is being

over-taken by development.

The Offshore Installations

Regulations which cover the

inspection and integrity of U.K.

oil structures were originally

conceived in response to the

loss of the jack-up rig Sea Gem

in 1965. Thirteen men lost

their lives in that tragedy; some

had earlier been involved in

the first gas discovery.

Much has been learned by

the oil industry and the Govern-

ment since then, but they are

still a long way from providing

all the answers, as those who

attended last week's first Inter-

national Offshore Repair and

Maintenance exhibition and

production. They have never

given extra emphasis to what

they say is the cause of the

Eko-fish disaster.

Off companies will "feel you

highlights

in Brighton found before encountered such hosti-

lity.

conference in Brighton found before encountered such hosti-

lity.

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For instance, the Government's

## FINANCIAL TIMES SURVEY

Monday April 25 1977

Job 150150

## World Banking

PART ONE: PART TWO WILL APPEAR NEXT MONDAY, MAY 2

Concern about the continuing imbalance between the handsome revenue surpluses of the oil-producing nations and the huge deficits of the rest of the world remains the major pre-occupation of international financial authorities and markets. This Survey, published in two parts, reviews the attempts to resolve this pressing problem.

## Zones of deficit and surplus

By Peter Riddell  
Economics Correspondent

problems this poses for adjustment and financing operations. This has been reflected in concern over the distribution of the corresponding deficits within the rest of the world—and in particular the problems created for the less-developed countries. This has led to proposals to an expanded official role, via an increase in the resources available in the IMF, to match the recent large expansion in lending by commercial banks to these countries, on which there has been considerable discussion.

## Adjustment

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Telex: 886300 & 8811573.

## Organization of the Sparkassen, Landesbanken/Girozentralen in the Federal Republic of Germany



### Public Savings Banks

The German savings banks (Sparkassen) are legally and economically independent credit institutions. They are communal savings banks operated under public law. The business of savings banks is directed by its managing board. Their tasks and activities are laid down in the articles, which allow the savings banks to do all usual banking business for their customers. Transactions for their own account are subject to some limitations to secure the deposits, e.g. savings banks are not allowed to acquire securities out of their own funds.

The savings banks offer all services of a modern banking institution. Their services are available to every private individual, every business enterprise and every local authority. The following are the most important forms of business transacted: the acceptance of all types of deposits, credit business of all kinds, encouragement of the acquisition of personal property, settlement of cashless payment transactions and all other types of banking services, e.g. transfers to payees in Germany and abroad, collection of debts, bills and receipts, execution of cheque transactions and issue of cheque cards, purchase and sale of foreign currency and travellers' payment media, caring for the need of customers in the field of foreign trade transactions.

At the end of 1976 there existed in Western Germany 650 savings banks head offices with more than 16,000 branches.

### Savings Banks Associations

The savings banks of each federal state are united in regional Savings Banks Associations. The tasks of the regional Savings Banks Associations are, among other things, to represent the common interests of the savings banks; to offer information and advice to the members of the Associations in all matters of savings banking; to train staff members of the savings banks and to further their professional education; to examine the handling of business and the balance sheets of the member savings banks. At the head of the regional Savings Banks Associations is the Deutsche Sparkassen- und Giroverband in Bonn (German Savings Banks Association). It is the centralised representative of savings banks interests and corresponds to the savings banks associations on the regional level. It is the spokesman of the savings bank system in the public sphere and also to the Federal Government and parliament. Through its board and committees it influences the co-ordination of the savings banks and Landesbanken/Girozentralen, which are also its members.

### Landesbanken and Girozentralen

The 12 Landesbanken and Girozentralen in the Federal Republic of Germany are operating under public law, like the savings banks. The business is directed by a managing board and the general management is supervised by the board of administration.

The Landesbanken and Girozentralen are the central banks of the savings banks. They act as clearing houses for the savings banks' national cashless payments. They hold the liquid reserves of the savings banks within their area of activity and effect the regional balancing of funds among the savings banks. Moreover, the Landesbanken and Girozentralen transact all customary banking business, e.g. granting short, medium and long-term loans to industry, commerce, trade and public authorities; in many cases they provide loans jointly with the local savings banks.

The Landesbanken and Girozentralen are entitled to make issues. They issue mortgage and municipal bonds in addition to security and stock exchange dealings the services provided by the Landesbanken and Girozentralen include

## THE I.M.F.

THE INTERNATIONAL Monetary Fund may well be on its kind, has some sort of those countries in most serious brink of playing a greatly "teeth." In short they welcome expanded role in the financial fact that the Fund can and does play down strict conditions after a tumultuous period due and targets which those who accept its loans must agree to when needed. Rather does it

not been realised but very serious problems still remain. Later this week the Fund's interim committee meets to consider an ambitious programme which would widen the Fund's capacity to help members—both developed and developing nations—with persistent balance of payments problems in the aftermath of the four-fold rise in oil prices.

This Fund, which has yet formally to be approved although its broad outlines now appear to be well enough known, is only part of a new IMF initiative designed to expand international liquidity and to put on a more permanent basis some of the changes that have been forced on the world in the last three and a half years.

Its importance lies not only in the fact that if approved it will give the Fund the capacity to help more countries than up to now but also in the fact that it is expected that it will be funded jointly by the stronger industrialised countries and by the wealthier OPEC producers, chiefly those in the Middle East.

At \$14bn. or so it will not be enormous when matched, say against Saudi Arabia's reserves but it is regarded by the Fund staff as a major breakthrough because it ties OPEC economies firmly in with those of the rest of the world and, for the first time, make a reality of the myriad "oil facility" plans that have been proposed but have never really got off the ground.

This one may, of course, go the way of the rest but it appears that it is not only the OPEC nations which have responded favourably to the approaches of Dr. Kohne. Witteveen, who is a strong supporter of the new Fund and which it has yet to use. Nor is he has been canvassing its merits it clear quite how in practice it will seek to intervene to guide movements of exchange rates in the years ahead. What is clear full well that there are still major disequilibria within the called, as one way of preventing world economy and appreciate too drastic exchange rate fluctuations the fact that the IMF, alone and also of ensuring

the revision of the IMF's articles gives it new powers of "exchange rate surveillance" as it has yet to use. Nor is it clear quite how in practice it will seek to intervene to guide movements of exchange rates in the years ahead. What is clear full well that there are still major disequilibria within the called, as one way of preventing world economy and appreciate too drastic exchange rate fluctuations the fact that the IMF, alone

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continued economic growth in those countries in most serious balance of payments difficulties. This does not mean that the Fund is opposed to devaluation and revaluation of currencies up the pressure and it will no doubt be a major topic of discussion both at the Fund meeting and at the economic summit in London in May.

But while the industrialised economies cause some concern there is, if anything, more about the Third World and the mounting debts of some developing nations to the Western banks which have lost them enormous sums in the past few years partly to tide them over as their problems have mounted because of the oil price rise.

The IMF itself appears to be little doubt that the next year as some central bankers will see much more discussion about ways to organise the world monetary system on bankers—would like. For one thing, the Fund is loth to get permanent basis so as to take itself into the position of "picking up the pieces" for loans in assets that the oil price has brought with it. Such talks will be easier to conduct errors or miscalculations on the part of banks which know, or if the world economy is again expanding, but if growth should know, the risks they have again materialise as fast as

hoped can only add to the tension that may surround the discussions.

Even so the Fund has reason to be very pleased with the last three years. There have been problems and its resources are now dangerously stretched. But as Dr. Burns put it, things could have been much worse and the oil crisis has not brought with it the all-embracing dislocation that was once confidently predicted. However, as one official of the Fund put it recently: "We are by no means out of the wood yet and there is much that could still go wrong."

Testifying on Capitol Hill last month, Dr. Arthur Burns, chairman of the Federal Reserve Board, drew attention to this problem. He noted that American and other banks had accepted that, in the immediate aftermath of the oil price rise, they had been chosen by the OPEC nations to be *de facto* the main agents of the "recycling" of oil funds as it quickly came to be called.

But Dr. Burns echoed the widespread feeling that it could easily have been otherwise: "It may be necessary to urge upon the OPEC group that they play a much more active role as bankers than they have so far played."

In this respect the IMF oil fund, if approved, will be a step in the right direction, but it will probably not cope with the more immediate problem that

that "unless we succeed in finding sound financial alterna-

## SUPERVISION

## A common approach

THE PLANNED U.K. legislation on the licensing and supervision of deposit-taking institutions is being formulated against a wider background than simply the problems of the British fringe banks which provided the main impetus for tightening controls over the system. As Mr. Rodney Galpin of the Bank of England pointed out in a recent paper, the problems faced are international in character and the approach to supervision is by no means

within the community. The proposed legislation will enable the U.K. to meet this obligation, and considerably tighten supervision. It is this which is probably the most radical deviation from the traditional British practice.

The consequence of the proposed new proposals are put into effect.

The formulation of the EEC har-

monisation proposals has been

now receiving much more de-

tailed and more frequent infor-

mation from the banks and

deposit-taking institutions under

its wing and has greatly ex-

tended the range of relations

which it is concerned to examine. They include various

aspects of a bank's profit and

loss account and a considerable

number of ratios relating to

capital, deposits, loans, liquid

assets, undrawn commitments

and standby facilities. The Bank

has also been developing

analysis on the lines of the

system used in New York,

assessing on a points basis the

closeness with which the ratios

thrown up from a bank's balance

sheet adhere to a model.

The preference of the Bank of England is quite clearly against creating any kind of excessively formal structure of supervision, and against the establishment of rigid criteria for judging the solvency of banks. Its approach retains much of its traditional scope for exercising judgment on an individual, bank-by-bank basis.

Mr. Galpin underlined this point in his paper to the Institute of European Finance seminar in London recently, envisaging that "the prudential criteria by which we supervise all institutions will be guidelines and yardsticks, rather than categorical imperatives."

As a member of the EEC, moreover, the U.K. is committed to participating in the development of closer harmonisation of banking supervisory practice.

The British proposals draw in a fairly eclectic way on the practice of a number of other countries.

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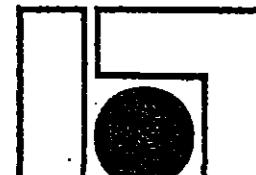
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## CONSORTIA

# Growing U.K. participation

THE TRANSFORMATION in financial arm of the British Empire. The development of the character of the U.K. banking system towards a greatly increased international involvement has been underlined by the annual reports which have been produced recently by the clearing banks. At Lloyds, Sir Eric Faulkner took the opportunity on his retirement as chairman to review an eventful period in which the bank had undertaken a major expansion in its international coverage. Similarly, at Barclays Mr. Anthony Tuke underlined the change in the bank in the past five years, pointing out that it had developed from being a major domestic institution with substantial investments abroad into a widely represented international organisation.

Both of these are banks which have been able to build on the basis of an established overseas operation, established in an earlier era when the London overseas banks represented the

usefulness of associating among the London-based consortium groupings.

The special character of this group also highlights one of the recent trends among the consortium banking groups in London. This label is attached to a number of institutions which have the common characteristic of being institutions mainly engaged in international banking business, particularly in the Eurocurrency markets, and owned by a number of other, usually multinational banks.

Orion prefers to distinguish itself from this general description as a bank which has built up its own name and reputation in the market. And one of the major developments of the past couple of years has been the trend for the consortium operations, many of which were set up chiefly to provide participation in the Eurocurrency markets for their shareholders, to develop their own individual styles and specialities.

Midland is similarly involved with the European Banks International Company (EBIC), a European banking co-operative group with a number of important offshoots including the London-based international merchant bank, European Banking Company, as well as having stakes in Standard Chartered, UBAF Bank and Midland and International Banks. National Westminster has tended to stand out in contrast with banks such as Barclays, which have developed substantial interests in retail banking activities abroad, by concentrating on building up representation on a selective basis to participate in the international wholesale Eurocurrency business.

Some of the most obvious differences of approach have also, however, arisen in this area, where the big U.K. commercial banks have taken because of the strength of its activities markedly varying attitudes to shareholders. One is for some of them to develop more actively into a full Orion consortium group, an international investment and merchant banking role. Instead of acting mainly as participants in large-scale medium-term international lending operations, a number of the consortium banks have deliberately geared to the activities associated with the representation of their profits which are gained from fee income, arising from activities in managing and helping to put together the loans and in offering advice to their company customers.

One consequence of this trend may have been to contribute to the tendency for the U.K. merchant banks to reduce their involvement in consortium operations. They have seen these associates developing into direct competition for precisely the kind of services which have traditionally been the preserve of the London merchant banks. At the same time they have become increasingly aware of the need for substantial resources to support large-scale lending activities — resources which are available to the commercial banking participants in international groups on a non-general basis for the merchant banks.

A second feature of recent developments has been the trend towards greater specialisation. Those banks which started as generalised lending operations have in a number of cases built up special skills in certain areas. More recent arrivals on the scene have included a number which are geared either to specific industrial areas, as is the case with International Energy Bank, or to geographical regions, such as the Libra Bank with its Latin American speciality.

Over the past couple of years, therefore, the pattern of multi-national development by the London banks has begun to settle down. The consortium banks have increasingly established their own identity and diversity as distinct operations from the mainly commercial banks which are their shareholders. The big U.K. commercial banks, in their turn, have gone a long way towards creating a fully international service for customers based in some cases on the traditional overseas business of the London banks but more and more deliberately geared to the activities associated with the representation of their profits which are gained from fee income, arising from the world and to participation in the supranational Eurocurrency markets.

Michael Blanden

## INTERNATIONAL Record volume of business

THE PAST YEAR has been for more than \$1bn. last year, extremely busy for international bankers, whether their speciality is new issues, bond trading or lending. The volume of business reached record levels, while there have been significant structural shifts which are likely to be permanent rather than merely reflections of cyclical changes in the market.

First there was the continued rebuilding of confidence in the international financial system after the shattering experiences of 1973-74. Last year was not quite back to normal for investors — fears of a renewed rise in interest rates surge in inflation rates continued and as a result maturities of international fixed interest rate stocks remained well below what was to be the norm of 15 years. However, the sheer volume of investment money pouring into the new issues is vast, even allowing for the fact that a significant proportion of demand for new issues may be coming from banks buying for their own book in order to take advantage of the differential between bond yields and interest rates on the inter-bank market.

The other two factors, the low levels of interest rates (by the standards of the current interest rate cycle at least) and the low level of industrial activity in most industrialised countries are clearly inter-connected.

The low level of inter-bank interest rates has shifted investment funds from bank deposits into the bond market, while the low level of industrial activity combined with companies' capacity to raise long-term capital has forced banks to seek lending opportunities outside their home economies.

### Inflows

At the same time, major international imbalances continued, so there was always a ready demand for what were effectively foreign currency funds to provide sufficient capital inflows to cover current account deficits (though it should be emphasised that both in the case of the international bond market and the Eurocurrency lending markets, a number of countries continue to be excluded as on the grounds of credit risk).

On the basis of Morgan Guaranty's analysis, the biggest single country borrower last year was Canada (nearly second and third place in the \$10bn.). Other major borrowers were Brazil (\$3.4bn.), France (\$2.9bn.), U.K. (\$2.6bn.), Mexico (\$2.3bn.), Japan (\$2.2bn.), Spain (\$2.2bn.). A second group of banks which have been increasing recently are the Japanese. For other countries accounting the Japanese it is a case of

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# Saving public funds

JUST RECENTLY the British Government has adopted a new policy on export credits aimed at relieving the considerable strain on public funds which these credits have come to represent. By directing that buyer credits be financed in foreign currencies the Government aims to reduce the refinancing element of export credits and, at current interest rates, also reduce the U.S. desire for an interest rate subsidy.

While these measures are making, far from popular with exporters and their bankers, not least because of considerable resistance, and so far no action has been taken, the U.S. desire for a foreign currency, their use as a means of cutting back public expenditure is evident.

Foreign currency financing seems likely to solve the U.S. Government's more immediate difficulties in the export field but the wider and long-term problem is the artificially soft terms on which credits are offered to foreign buyers, to the extent that industrial countries are often accused of giving away their exports. It is a particular problem for countries such as the U.K. where domestic interest rates are high. For there is just a glimmer of light on the horizon in two or three years' time.

For several years now the main exporting countries—the U.S., Japan, Britain, France, West Germany and Italy—have been negotiating in an attempt to limit this self-defeating competition whereby individual countries find themselves progressively undercutting each other in their efforts to win contracts, especially in Eastern Europe and the developing world.

But despite being termed a "Germans' Agreement" these negotiations have proved extremely difficult, often ending in bitter disputes both between the U.S. and Europe and within the EEC itself. In May 1975, largely because of failure to reconcile U.S. insistence that subsidised interest rates be eliminated and its desire for long repayment periods more closely related to the length of the particular contract, with the equally adamant view in Europe and France in particular, that the length of credit should be curbed as much as possible while keeping interest levels low. Another disputed issue was the largely French practice of mixing aid with export credits credits— which the U.S. especially, but some Europeans too, wished to restrict.

Negotiations were revived later that year mainly bilaterally by France and the U.S. and then at the Bamako economic summit meeting in November when the participants agreed to "intensify efforts" to achieve a prompt conclusion of the export credit talks. But this now precipitated another dispute in that it demonstrated that agreement, if any, would be reached on a country-by-country level—effectively, between the EEC Commission which it had been working for some time towards harmonisation of export credits within the Community.

Facing this situation the European Council sought a ruling from the European Court, nuclear plant where changing

## Dispute

The Puerto Rico guidelines were inevitably not acknowledged by the EEC Commission. So the intro-Community dispute wrangled on until France finally dropped its ideological objections—although the reasons for its change of heart after adopting a hard line for so long remain mysterious. But this, coupled with progress in determining the mechanism for allowing derogations from the guidelines to allow members to move outside the guidelines to match terms offered by third countries, finally sealed an EEC consensus on export credit.

It may be argued that the consensus is merely a convenient form of agreement which effectively allows those involved to do much as they like. If one member wishes to deviate from the guidelines, all that is required is that other members be notified. On a wider level the guidelines do not cover certain important sectors such as agricultural products—an area where there is considerable disagreement between Europe and the U.S. Nor do they cover

medium-term loans provided by Japanese banks, which have been cautious and not very generous in new lending by the Japanese Ministry of Finance. However, the more circumspect that is displayed at this stage, it is felt, the less likely are the Japanese to pull out suddenly again.

Another way in which liquidity has risen has been through increased diversity in currency options. In the bond sector, the Canadian dollar, new in 1974, accounted for 10 per cent of total Eurobond issues last year. Because of currency uncertainty it was under a cloud during the first quarter of this year, but the success of three recent new issues denominated in this currency has confirmed its regular availability as a borrowing medium.

Another new currency, which will however take a considerable time to come into common usage, is the Japanese yen. The first ever issue here, which closed last week, was a runaway success and there is little doubt that there would be considerable room for yen-denominated financings should the Japanese Ministry of

range of credit terms than has been the case before either within the EEC or the first of the gentlemen's agreements—the Washington Agreement of 1974.

In addition, the guidelines do not apply to existing agreements—which throws up the whole thorny issue of those very cheap credit deals offered to the Soviet Union. On the one hand no EEC bank credit is available to East bloc countries from the U.S. following the Jackson-Vanck Amendment to the 1974 Trade Act—the buyers have to pay cash (a fact which many of those countries in the event this was enough, in which concluded largely un-used cheap credit packages may in retrospect well envy), while there is considerable variation within the EEC on East bloc credits.

The £1.56bn. French credit deal signed with the Soviets in 1974 does not run out until 1979 while the much-publicised 1950m. package offered by the U.K. Prime Minister Harold Wilson in February 1975 was also for five years, so will run until 1980. By contrast the Italians have signed three Soviet credit deals—one for £234m. signed in 1973, which expires this year but which has already been fully utilised, as has another for £500m. signed in 1975 and which was to have run through to 1979. A third for £110m. also signed in 1975 and again due to expire in 1979, has not been fully utilised but it seems it will soon be as the Soviets have just recently been in Italy seeking a new credit deal worth \$650m. It will be interesting to see whether the terms will comply with the consensus.

The terms agreed by the EEC consensus are those set out at the Puerto Rico meeting last June and which were simply guidelines agreed informally and announced unilaterally by each country involved but which were in fact identical. They set out minimum cash-down payments, minimum interest rate levels and maximum repayment periods for three categories of countries—rich, intermediate and poor—each determined by the GNP per capita for export credits on terms of two years or more.

Credit rates were also regulated to the extent that if the grant element is below 15 per cent, there must be advance notice and consultation and if it is between 15 and 25 per cent, there must be notification after the event.

More important both the French and U.K. deals allow for a revision of interest rates at pre-determined stages in the agreements. The first of these comes up in June of this year when the French and the Soviets are due to renegotiate.

The U.K. will obviously be watching closely to see whether the revised rates fall within those set by the consensus before tackling its review with the Soviets, also due this year.

The Belgians too signed a credit deal with the Soviets in February of this year, albeit a rather smaller one of \$40m. which only runs for two years, while the Canadians extended a \$500m. line of credit to the Soviets in February 1975 a major part of which expired at the end of last year but the overall facility has been largely used by the Soviets.

With so many of these credits still relatively unused it will be quite some time before anything approaching harmony can be reached on export credit extended to the Soviet Union—both within the EEC and on an international level.

These are only some of the areas of inconsistency. Nevertheless, given the very protracted and often bitter arguments which have been endured in attempts to arrive at some degree of harmonisation, achievement of any consensus does represent a considerable success. For the first time the main exporters have committed themselves to a discipline in export credits, while the guidelines themselves, although minimal, cover a much wider

range of countries.

But the

economic and monetary policies. But if achieved, it would be in the long term save a good deal of time, money and effort by eliminating the need to match "outside" competition.

As such the consensus has been greeted with a sigh of relief all round. The U.K. Treasury and ECGD, which have been among the main initiators, regard the consensus as a very important step, albeit a preliminary one, on which to build a real international part to bring an end to the self-defeating credit war.

When and if such an international agreement is attained, however, then the basic guidelines could be extended to other areas of export finance such as bank guarantees, etc. Ultimately governments could determine contract conditions on which they would offer official cover. This would remove many of the difficulties which contractors now encounter when bidding for contracts which carry unreasonable clauses such as on demand bonds. A common stance on contract conditions would allow exporters to negotiate from strength rather than weakness as so often at present represented in the negotiations by the Commission. The aim will be to tighten the agreement, to extend it to more countries and then learn to live with it.

The consensus reached within the EEC Commission and the U.S. is committed to phasing out all export subsidies which distort competition. Also under fire again would be the controversial credits mix.

Alongside the moves to harmonise credit terms within the EEC have been the proposals to set up a European Export Bank (EEB) to assist multi-national European consortia to compete (mainly against the U.S. and Japan) for jumbo projects. The Commission proposes that the initial capital for the EEB should be provided from the Community budget but eventually the bank would raise its own finance on the international capital markets to relieve member states of the burden.

Views are, however, very mixed about the need for such an organisation.

Margaret Hughes

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## INTERNATIONAL

CONTINUED FROM PREVIOUS PAGE

returning rather than first Finance allow the market to hold on a large scale. If such an off-loading were to occur, clearly any fall in price would be very rapid.

Medium-term lending has also been diversifying out of the oil crisis forced them to concentrate their foreign currency activities on borrowing rather than lending. As yet, the main hallmark of the Japanese banks' return has been caution and not very generous lending have been imposed on new lending by the Japanese Ministry of Finance.

However, the more circumspect that is displayed at this stage, it is felt, the less likely are the Japanese to pull out suddenly again.

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banks may start to offload their

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## EUROPEAN INTEGRATION

## WORLD BANKING

# The elusive goal

THE EEC's ambitious plan for economic and monetary union has probably attracted more criticism and derision, particularly in Britain, than almost any other of the Community's ventures. It has often been pointed out, quite correctly, that the Nine are now in fact further away from the ultimate goal than the Six were when they first committed themselves to it at their Hague Summit in December 1969. In a Europe still suffering from the disruptions of the world economic and energy crisis, volatile exchange rates and wide differences in national policies and performance, many people would argue that prospects for new progress towards economic and monetary union are bleaker than ever.

But by no means everyone shares this view, which was rejected as a "counsel of despair" by Mr. Roy Jenkins, the new Commission President, in his first "state of the Community" address to the European Parliament just over two months ago. On the contrary, Mr. Jenkins argued that the gravest danger now facing the Community was precisely that of retreating from its objective.

Only a few days before he spoke, President Valéry Giscard d'Estaing of France had announced after a meeting with Herr Helmut Schmidt, the West German Chancellor, that France and Germany wanted to revive the economic and monetary union project. The two countries are to push forward with plans to co-ordinate their economic policies bilaterally and the French President promised a joint Franco-German proposal for new action at Community level before the end of this year.

### Timetable

Of course the "economic and monetary union" that Messrs. Jenkins, Giscard d'Estaing and Schmidt are now referring to bears little resemblance to the original grandiose scheme of the late 1960s and early 1970s.

According to the Community's original timetable, the Nine should by now be less than three years away from full union, with common economic and monetary policies and a common currency. Even without the energy crisis, it is hard to see how the initial timetable could have been achieved.

The fact remains that it is not long since the accepted Community wisdom was that only one decade would be required for the Community to progress smoothly from customs union to economic and monetary union in a series of neat pre-planned stages.

So as to dodge the old argument over whether economic or monetary integration should come first, the two processes were to proceed in parallel. Meanwhile strengthened political co-operation would be added so that by 1980 the whole could be graced with the title of "European Union."

France has not dropped the idea of "European Union" as a phrase first coined by President Pompidou at the Paris summit of October 1972, though it is, of course, accepted that it will not be for 1980. Equally, France now finally appears to have accepted the German thesis that the route to economic and monetary union lies first via economic policy co-ordination, leaving monetary integration until later. With the French decision to drop out of the joint float currency "snake" in March last year, it clearly became increasingly difficult to maintain the traditional Gaullist line that monetary union must have priority. Now President Giscard d'Estaing has announced his agreement with Herr Schmidt that economic convergence must come first.

Germany has always argued that monetary union could become viable only after the harmonisation of member states' economic policies, involving common tax policies and common inflation rates.

As it is, attempts at monetary integration have had a fairly sorry history in the past few years. Only five of the Nine in the strong as well, and as surplus countries had accepted the bids for EEC entry (Germany, Denmark and the Benelux countries) are now dards widens, support for the scheme of economic integration in itself is functioning effectively, and has twice recently shown that relatively smooth adjustments can be made to exchange rates inside it. But there is little prospect for the time being of bringing the other member States into the system.

French talk of "bridge-building" between "snake" and "non-snake" currencies has come to nothing, and the suggestion by Mr. Wim Duisenberg, the Dutch Finance Minister, that non-snake currencies should be maintained in "target zones" linked to the "snake" has received an unenthusiastic welcome from a number of his partners - though it is at least accepted that consultation on exchange rates should be stepped up at central bank level. Any idea of a common currency, though still hotly debated in academic circles, has faded far into the distance.

Everyone, including the Commission, is now agreed that the first task is to tackle the economic divergence between the member States, now generally accepted as the main cause of many of the Community's current difficulties, political as well as economic. The problem is that it is not at all clear how this is to be achieved, particularly as the divergence is still growing. While inflation rates, for instance, were declining or steady in Germany and the Benelux countries at the end of the year, they were on the upward turn again in all the other countries - except France, where prices were frozen under the Barre Plan. Increases in consumer prices among the Nine in the last quarter of 1976 ranged from 6.5 per cent in Italy to only 0.8 per cent in Germany.

High and varying inflation rates were one of the three "formidable and interlocking obstacles" to progress picked out by Mr. Jenkins in presenting the Commission's programme for this year. The others were the stubborn persistence of high unemployment and the widening gap between the economic performances and real standards of living of our member States." As Mr. Jenkins pointed out, the weakest economies have the highest inflation rates, and therefore the weakest currencies; currency depreciation is not good for the economy.

The fact remains that it is not long since the accepted Community wisdom was that only one decade would be required for the Community to progress smoothly from customs union to economic and monetary union in a series of neat pre-planned stages. So as to dodge the old argument over whether economic or monetary integration should come first, the two processes were to proceed in parallel. Meanwhile strengthened political co-operation would be added so that by 1980 the whole could be graced with the title of "European Union."

France has not dropped the idea of "European Union" as a world banking centre has already been rapid, not to say spectacular.

Established in 1968, the total business volume of the Federal Republic's banks has almost tripled, rising from DM584.94bn. to a provisional DM1,596.11bn. (\$389.5bn.) in 1976.

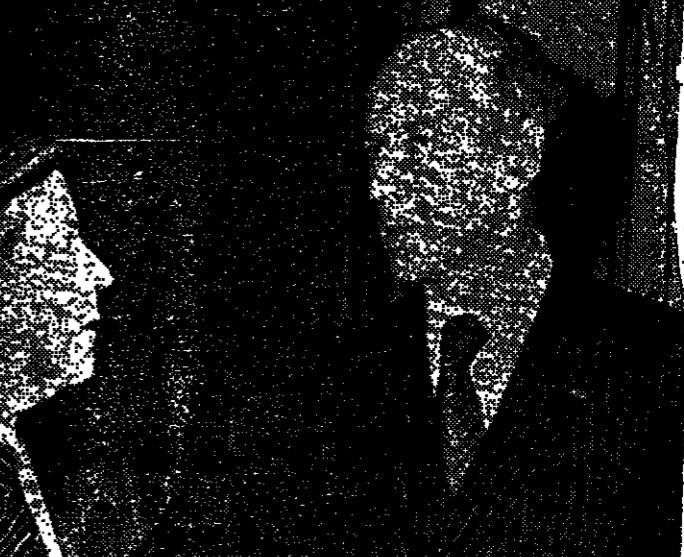
Foreign banks have flocked to Frankfurt to share the spoils of the "economic miracle" with the 3,560 home-grown banks operating here. The incentive has not just been a matter of serving the needs of West Germany's powerful manufacturing industry, but also to grossly over-extending itself in international trade, and to carve out a share of the Euro and the foreign exchange markets.

It is hardly an exaggeration to say that in the mid-1960s and early 1970s Frankfurt, and to a lesser degree Düsseldorf, became to banking what Klondike was to gold mining. The "go-go" atmosphere not only attracted foreigners, but also encouraged the formation of new domestic banks, as well as of the Hessian Landesbank, one of

such good intentions, of over-hanging all the Nine, are not going to be efforts to press ahead with the integration is the outcome of their obligations before without Greece and Portugal, so subsequently much changing almost certain to be followed by an application from Spain. The initial impact of the entry of the Nine have been trying for years three new members with budgetary policies without ward Mediterranean economic managing to make much impact would clearly be to increase economic divergence in the Community rather than there is no evidence that there is more ready to accept instructions from Brussels. The Commission accepts that medium-term structural action is also required if disparities are to be eliminated, and is making major efforts to make better use of the resources the Community already has at its disposal through the Regional and Social Funds, the Guidance Section of the Farm Fund, credit and investments for the coal and steel industries and the European Investment Bank.

Certainly some sections of public opinion in Britain would welcome the entry of three more countries precisely because they have closed their Social and Regional Funds come up for renewal later this year. There has also been a chilly response to the Commission's suggestion that extra resources could be mobilised without cost to national budgets by using the system of Community guarantees to raise funds on international capital markets.

But the main uncertainty



West German Chancellor Helmut Schmidt and French President Valéry Giscard d'Estaing at their Paris meeting last February.

### WEST GERMANY

## Progress with flaws

France has not dropped the idea of "European Union" as a world banking centre has already been rapid, not to say spectacular. Since 1968, the total business volume of the Federal Republic's banks has almost tripled, rising from DM584.94bn. to a provisional DM1,596.11bn. (\$389.5bn.) in 1976. Foreign banks have flocked to Frankfurt to share the spoils of the "economic miracle" with the 3,560 home-grown banks operating here. The incentive has not just been a matter of serving the needs of West Germany's powerful manufacturing industry, but also to grossly over-extending itself in international trade, and to carve out a share of the Euro and the foreign exchange markets. It is hardly an exaggeration to say that in the mid-1960s and early 1970s Frankfurt, and to a lesser degree Düsseldorf, became to banking what Klondike was to gold mining. The "go-go" atmosphere not only attracted foreigners, but also encouraged the formation of new domestic banks, as well as of the Hessian Landesbank, one of

those 12 institutions that collect off for 1975 were estimated at DM400m. and to deploy the liquidity of the large savings bank network DM500m., while the total volume of write-offs to cover losses, at

Helaba as the bank is known for short, scored something of a hat-trick by catching a cold in the credit and participation for the recession and recent foreign exchange market, the sectors, amounted to more than DM2.2bn. between 1973 and 1975. Again in December last year, it was announced that the

Savings Bank Association was to make a DM300m. loan to Helaba Bank on its feet. No conditions were made for the repayment of the loan, which was made through the Hessian State Savings Bank Association since the 1970s.

The bank is also in trouble as a result of its participation in the Banque de Crédit International of Geneva (BCI) which collapsed in 1975. Helaba, which had been a large-scale creditor.

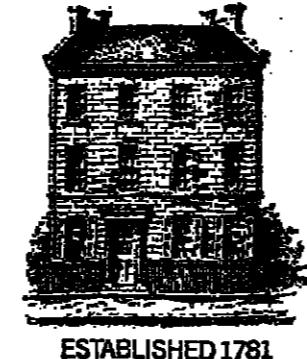
In March 1976, the State of Hessen and the Savings Banks Association, as guarantors of the large BCI creditors who claimed that it should be financially responsible for part of the losses, agreed to DM10.5bn. to cover the 1975 losses. The bank's total write-down was an important contribution

CONTINUED ON NEXT PAGE

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# Political shadow looming

**THE FRENCH** Government's reasonable level balance the ex-  
-ports to press the  
-bids for the  
-Greek and French  
-almost certain to be  
-an application from the  
-three new members who  
-would clearly be the  
-economic divergence in  
-Community apart from  
-economic and political  
-plan. Proclaimed in September 1975, it did not produce the goods  
-in time to save President Giscard  
-to introduce a fully-fledged  
-coalition from defeat  
-wage and price freeze, but was  
-at the polls. The high level of  
-unemployment, which has been  
-by political considerations.  
-Nevertheless, the Barre Plan, as  
-it was quickly christened, was  
-produced one of the biggest  
-both a courageous and astute  
-reforms" have to be combined  
-with demand management  
-policy for a lasting reduction of  
-prices, the international  
-organisation stressed, though it  
-did not spell out what kind of  
-reforms it envisaged. M. Barre  
-is certainly well aware of the  
-need of streamlining the structure  
-of French industry, and thus improving its productivity,  
-and it has already taken steps in  
-this direction, particularly as  
-regards the steel industry. But  
-the inevitable corollary of  
-the anti-inflationary measures  
-was that a time when unemployment  
-was already running at over 1m.

A victory by the Socialist "Union of the Left" would lead to the implementation of a sweeping nationalisation programme, embracing nine of the country's largest industrial groups as well as the entire banking and credit sector. Agreements between the Government and industry were introduced to limit price increases in line with the Government's target of 6.5 per cent for 1977 as a whole.

At the same time, fiscal and monetary policy was made more restrictive. Income and company taxes were increased, a money supply (M2) growth target of 12.5 per cent was set, and a general rise in interest rates and more restrictive bank credit growth norms were introduced.

Ambitious, no, to bring the country's economic expansion completely to a halt, the Government also adopted a number of selective measures to finance exports and stimulate productive investment, and floated a large State loan to help small and medium-sized business.

The Barre Plan has undoubtedly proved to be a short-term success in bringing down inflation, reducing the trade deficit, and stabilising the franc. The situation, however, has not improved, and the revival of inflationary pressures. The situation was aggravated by the fact that the franc has held up well against other currencies, particularly the U.S. dollar, over the last few months. But, in longer-term impact, it is much less certain.

Overall, the French economy is not expected to grow by more than 3 per cent in 1977 according to the OECD, after an increase of 5 per cent last year, and the French authorities now seem to have come round to this forecast after initially predicting a rise in GDP of 4.6 per cent. Prices are forecast to rise by 8.75 per cent by the OECD, and by the French Government, but even the more optimistic French forecast does not come up to M. Barre's hopes or expectations. The international organisation also considers the French official forecast of a rise of 10 per cent in hourly wages, compared with more than 15 per cent in 1976, to be an underestimate, and believes 12.5 per cent to be a more realistic estimate.

M. Barre, one of the country's leading economists and a former vice-president of the EEC Commission, was appointed by President Giscard as Prime Minister in August last year, with specific instructions to restore the country's economic equilibrium. His three-pronged target was to bring down the rate of inflation, which was running at an annual rate of well over 10 per cent, to a more

OECD, for instance, in its latest figure.

## WEST GERMANY

CONTINUED FROM PREVIOUS PAGE

sector in the Social Democrats seemed to be making money in a more difficult one. West Germany's universal banking system allows the institution a tremendous freedom of movement. The universal banks offer the whole gamut of banking services under one roof — uninhibited by the sort of restrictions in force in Britain and the U.S., which separate deposit banking from the investment banking.

The reckoning of the Hessen and Helaba sagas is not intended to throw discredit on West Germany's excellent banking system, but merely to illustrate the dangers of entering a market unprepared. There have been many grumblings, particularly among the foreign banking community, that West Germany is over-banked, and that the large commercial banks are in competition.

It is perhaps fair to answer by asking which international banking centre is not over-banked. Furthermore, competition is the essence of capitalism and the monopoly that would occur in an under-banked international centre would certainly not be in the interest of the customer.

The truth of the matter seems to be that many of the foreign banks which have set up in Frankfurt did so for rather woolly reasons. Like so many commercial decisions, the one to come to West Germany was taken because competitors. The question of competition

is a more difficult one. West oriented banks are sometimes at a disadvantage in the battle for business with institutions the primary motive of which is not profit.

The commercial banks, according to provisional Bundesbank figures in February, had a combined balance sheet total of DM388.7bn, out of a combined balance sheet total of DM1,577.5bn, for the banking sector. In contrast the aggregate balance sheet totals of the grozentrale and sparkassen (savings) banks amounted to some DM616.2bn.

Some 50 per cent of the country's savings are lodged with some 688 sparkassen, whose 18,000 branches present the commercial banks with a formidable challenge in the battle for the nation's savings. Despite the commercial banks' considerable efforts to woo the saver, the Sparkassen's share of savings is only some 8 per cent less than a decade ago.

Competition in West Germany tends to take place more between the different banking systems rather than the individual banks within each system. Basically there are three major systems operating in the Federal Republic — the commercial banks, including the regional and private banks, the savings bank, and the co-operative bank.

Indeed, the commercial banks have been facing fierce competition from the public and co-operative sectors. Although they are big in the field of commercial lending, the profit-

Guy Hawtin  
Frankfurt Correspondent

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Lendings 2,979 2,888

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FISCAMBI HOLDING S.p.A.	EIFI, EUROPEA DE INVERSIONES Y FINANCIACIONES S.A.
Authorised capital \$10,000,000 Luxembourg-37, rue Notre Dame (Luxembourg)	Paid-up capital Ptas.25,000,000 Madrid-Avda Generalissimo 59 topo (Spain)
GES.I. GENOVESE SOCIETA' IMMOBILIARE S.p.A.	
Paid-up capital L.500,000,000 Pavia-Strada Nuova 51 (Italy)	

(1975) (1976)

US\$ US\$

Consolidated Assets	176,500,869	180,856,161
Consolidated stock cap. and rea.	21,919,785	22,375,847
Consolidated Income	25,832,869	29,207,374
Net Profits	1,690,369	1,783,929

# Survival in time of crisis

ADD TOGETHER a political crisis and a premature (and, on any European comparison worse, inconclusive) general Italian banks must surely hold election; a major speculative record for the high cost of run on the lira resulting in the their operations. It is visible temporary closure of the foreign even to the casual customer that exchange market, but with the banks are overstuffed (the country itself is probably overbanked as well), and statistics show that Italian bank employees come out at the higher end of the wages scale.

Another comparison, as many Italian industrialists appreciate only too well, would show that banks in Italy are generally less developed and operate less efficiently than the European banking system as a whole, which in one sense perhaps is not altogether surprising, since the major banks are owned either directly by the State or indirectly through State holding companies.

But like the country itself, the banking system somehow manages to overcome these recurring crises. Indeed, some would say to advance and prosper almost because of them. The interest rate spread in Italy is notorious, particularly when money is expensive, and the Italian, Banco di Roma and banks do very nicely, even if the Banco di Santo Spirito (no the full extent of their profits relation to the so-called is not always shown in the "Vatican Bank," which is balance-sheets.

This is despite the fact that Religious Works) are con- flexibility, not least the banks trolled by IRI, the Istituto per themselves. The Bank of Italy la Ricostruzione Industriale, plots ahead the desirable industry. However, in present circumstances of low or more just now, under encouragement, than not-existent from the Bank of Italy, are more than profitably, the banks are in ginning to call a tentative little more than working capital an open-ended lending situation.

credit institutions are essential factors) gives them more

italy providers of finance for room for manoeuvre. At the industry. However, in present same time the banks themselves, often than not-existent from the Bank of Italy, are more than profitably, the banks are in ginning to call a tentative little more than working capital an open-ended lending situation.

This has in particular been apparent in their refusal to respond to further political pressure to bail out SGR, the semi-State sector, the likes of IRI, ENI and Montedison. Much too little of it, says the banks, critics, goes to the many private, and often relatively small-scale, entrepreneurs who in a very real sense are the backbone of the Italian economy and of the country's export drive.

The banks, as they rarely fall into note in their annual reports, favour more medium to long-term planning for the economy. In effect, the Governor of the Bank of Italy, as being somewhat akin to driving a car whose only controls are an accelerator and a brake.

The banks privately are not inclined to dispute this charge, although in Italy banks do tend to take a long and hard look at the "credit" status of potential borrowers. Over the years, their main criterion for this assessment has tended to depart from what ordinarily would be considered prudent banking practice. This itself results from the very sizeable influence of the State and semi-State sectors on the Italian economic scene through the vast ramifications of what elsewhere would be quite accurately lumped together as the "public sector."

## Alternate

Accordingly, the economy tends to alternate between fairly acute "stop" and "go" periods with little progressive increasing or decreasing of economic activity. In effect, the machine of State lacks a gearbox.

What is more and not to over-extrude the parallel, the machine has at least two drivers — the Treasury and the Bank of Italy — who are not always using the same maps, although generally speaking going in the same direction. It also has a miscellaneous collection of "mechanics," some skilled in controlling economic machines but not necessarily the particular Italian make (they are found increasingly these days in the Brussels Commission and the International Monetary Fund headquarters in Washington) and others of a more do-it-yourself variety with a lot of (political?) feel for the Italian model but inclined more to patchwork or makeshift solutions. These latter are to be found in political parties and helped by Treasury paper also from time to time in cabinet.

Given the generally under-developed state of the Italian capital market — including a stock exchange which right now at least is moribund (not yielding some 17 per cent and a withholding tax of dividends of 50 per cent) — the banking system proper and the various

atmospheres there is inevitably a tendency to look for the "borrower of last resort," in effect to look beyond the actual State as the eventual guarantor. It may mean playing at the very long end of the lending market, but the banks tend to consider not merely the duration of the advance, but the status finally of the end-borrower.

They also argue — apart from complaints about the filtering-off of a varying slice of their deposits by the bank of Italy — that their "locked-in" situation in lending terms to very many State-sector companies where original decisions were often "influenced" at least by politi-

cal factors.

Dominick J. Coyle

Rome Correspondent

## BELGIUM/LUXEMBOURG

# Broad international involvement

THE SPECTRE of another bout in lending to the private sector of European currency instability fell sharply last year, rising 14 per cent compared to 21 per cent being drawn up by the ever-rising yen — is one that haunts Belgian banking circles. So far since it was devalued by 2 per cent against the D-mark last October, the Belgian franc has stayed remarkably stable and strong inside the European snake joint float. And the devaluation of the three Scandinavian currencies against their four other partners in the snake in early April does not look like interrupting the present period of calm. As Belgian Finance Minister Willy de Clercq pointed out, trade with these three Scandinavian countries was less than 3 per cent of Belgium's total trade and therefore the impact would be minimal.

But one thing is sure. If the Belgian franc were to come under pressure again, the central bank would react exactly as last year and jack up interest rates to defend it. These rates were, in the words of the Association Belge des Banques (ABB) report on last year, "particularly difficult to justify to a large number of customers, especially the small and medium-size businesses which had come out of the recession in a precarious state."

Rates have come sharply down since last autumn; from 14 to 8 per cent on commercial bank discount rates, from 13.5 to about 9 per cent on overdrafts, from over 14 per cent, to about 6.5 per cent to 7 per cent on large deposits, and from 6.75 per cent to 5.5 on smaller deposits. The national bank cut its rate in January to 8 per cent, and in February to 7 per cent, reflecting the fact that it has had no problem not only in repaying debts incurred last year in defending the franc but equally in building up its foreign exchange reserves, which at the end of February stood at the equivalent of B.Frs.225.4bn.

One effect of this has been to reduce the inflow of new deposits in recent weeks, although the growth in deposits in 1976 was a healthy 17.7 per cent at B.Frs.886bn. by the end of the year, a rate of increase fractionally better than in 1975. On the lending side the continued growth was again to the public sector, with 12.9 per cent, as against 12.4 per cent in 1975, despite the promises of the Tindemans Government to curb its appetites in the domestic capital market. But the growth

Lambert. The loan was given, principally by the holding company Compagnie Bruxelles Lambert but also by other shareholders to cover the B.Frs.3bn. foreign exchange loss made by the Banque de Bruxelles.

That loan is now to be converted into shares for the holding company in BBL. But the sequel is that the holding company's new 45 per cent stake in the bank will now be transferred to a new "passive" holding company called Groupe Bruxelles Lambert. This separation was considered necessary to forestall any possible criticism from the Commission Bancare (the body that regulates banking in Belgium) following the loan conversion.

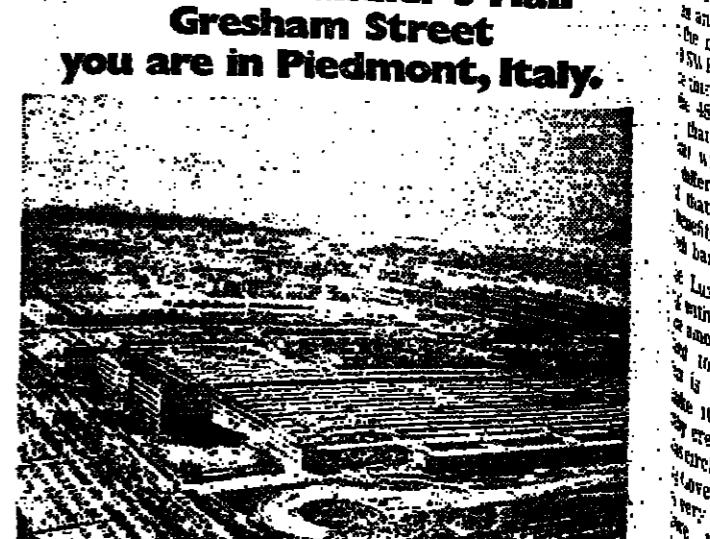
The basic 1935 law that governs Belgian banking requires the operational separation of holding companies from banks in which they hold stakes. The practical effects of the loan conversion should show up in improved cash flow for BBL in the next financial year.

But the results from two acceptance tests earlier this year Belgian banks — along with

judged satisfactory

CONTINUED ON NEXT PAGE

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IMI raises funds on the Italian and foreign capital markets principally by floating bonds which are listed on the Stock Exchange and are very popular among small and large investors.

Subscribed capital and reserves: 583 billion Lire  
Loans outstanding as of December 31, 1976: 9,000 billion Lire=\$10,286m.

Placed and outstanding bonds as of December 31, 1976: 7,568 billion Lire=\$8,649m.

Other medium-term borrowings as of December 31, 1976: 1,020 billion Lire=\$1,166m.

Head Office: 25 Viale dell'Arte—00144 Rome, Italy

Representative Office in London:  
5 Cheapside, EC2V 6AA.  
Telephone: 248 1091/2/3/4. Telex: 887671 IMI London.  
Other Representative Offices in: Washington, Zurich, Brussels, Mexico City.  
Regional Offices in Milan, Turin, Genoa, Padua, Venice, Bologna, Florence, Rome, Bari, Naples, Catania.  
Monetary values in US dollars were calculated at the exchange rate of Lit. 875 to the US dollar.

**IMI**





# Still a growth industry

AS SLUGGISH as the Swiss economy remained throughout last year, the banking sector went on growing. The combined assets of the 71 reporting banks covered by National Bank statistics rose by rather over 7.5 per cent during 1976, to reach a record Sw.Frs.128.5bn. — compared with gross national product estimated for the year at some Sw.Frs.147bn. And this excludes the below-the-line fiduciary assets, which in the case of foreign balances amounted to Sw.Frs.37bn.

The five big banks — Union

Bank of Switzerland, Swiss Bank

Corporation, Swiss Credit Bank,

Swiss Volksbank and Bank Leu

— developed at a rate above that

for the system as a whole, their

combined balance sums rising by

over 9.8 per cent. to

Sw.Frs.161bn. This means that

their share within the banking

system continued to grow,

again reaching the 60 per cent.

they had in 1972. Although

Swiss regulations mean that

equity is high and return on

investment relatively low,

profits did attain new peaks in

1976 and the big banks are

nothing, if not prosperous.

Initial indications are that the

other categories of bank also

had a good year of it and in

many cases the best year yet.

At the same time, the market

was in an excellent condition

for the raising of new funds.

During 1976, the cantonal banks

(including their joint mortgage-

bank unit) borrowed a gross

Sw.Frs.7.62m. on the open

capital market at coupons

which fell in the course of the

year from 6.1 per cent. to 4.1

per cent., while other banking

institutions raised a total of

Sw.Frs.4.73m. This latter sum

included Sw.Frs.100m. loans by

each of the three biggest com-

mercial banks. New share issues

by banks totalled little short of

Sw.Frs.300m. including a lion's

share of over Sw.Frs.426m.

taken up by the Swiss Bank Cor-

poration.

## Restrictions

Despite this, banking did not present a picture of unalloyed bliss in Switzerland last year. Income from foreign-exchange and precious-metal dealings was noticeably down in the profit and loss accounts of most banks, for example, a result not only of international monetary developments but also due to the considerable restrictions to which this business is subjected by the National Bank.

In the balance-sheets there was an overall rise in both

lendings and deposits. In par-

ticular the very low inflation

rate, which averaged an annual

1.7 per cent. during 1976,

brought about a jump in

savings accounts and sight

deposits. The situation with

regard to the granting of credit

has been causing Swiss bankers

some headaches; while there

has been a sizeable expansion

in loans to foreign clients and

Swiss-based multi-nationals,

there is a lack of really good

domestic debtors at a time of

low investment and a still

rather shaky economy. A good

deal has been done, especially

by the big banks, to boost

export credit business, but this

is not particularly profitable

partly due to the National Bank-

backed campaign to aid small

and medium-sized exporters by

advantageous interest conditions.

On the home front, this year

has as yet brought little change.

Inflation is even lower than in

1976, having been an annual

1 per cent. or less for each of

the months in the first quarter,

and the economy is still await-

ing a real upswing. The banks'

engagement on capital markets

appears to have fallen off

rather than increased, at least

domestically, and it remains to

be seen whether 1977 will again

see a marked improvement in

securities and commission earn-

ings. The precious-metal sector

seems in better shape, although

there is apparently little the

banks will be able to do to

expand foreign exchange

volumes — and profits — signif-

cantly.

The Swiss banking industry,

or rather the private enterprise

banks, are hard at work expand-

ing their international net-

works. Interest has been

focused particularly on the

United States and OPEC

countries of late, although

some banks are also building

up in such other centres as

Luxembourg. This month the

Swiss National Bank reported

that foreign assets of Swiss

banks abroad — excluding

trustee accounts but including

National Bank swaps — grew

last year by Sw.Frs.5bn. to

Sw.Frs.18.1bn. Corresponding bal-

ances rising Sw.Frs.4bn. to

Sw.Frs.57.6bn. When trustee

accounts are included, assets ninth by the bank employees

## BIG THREE RESULTS

	(Sw.Frs.m.)	Swiss Bank Corporation	Swiss Credit Bank	Union Bank of Switzerland
Total assets	1976	1975	1976	1975
	52,757	49,828	41,604	52,651
Net profits		236.1	199.8	201.4
of which: Interest		3,060	2,209	2,427
Bills and money-market paper		2,129	2,383	1,603
Commission		140.1	161.3	87.5
Foreign exchange and precious metals		379.9	296.8	284.9
Securities		160.7	196.3	139.3
Participations		22.5	20.1	23.3
Other sources		38.7	31.1	30.6
				2,071
				2,232

exceed liabilities by the stately sum of Sw.Frs.31bn. The "overheating" of the economy has, in fact, meant that a good voluntary action to stop misuse of this facility.

Other points at issue include plans to insist on some kind of proficiency qualification for foreign-exchange dealers. Here it is less the big banks who are put out than the smaller banks with only occasional demand for foreign exchange business.

More weight is the proposed revision of the legislation

governing the functions of the National Bank. As Crédit Suisse puts it in its annual report, banks "have grave misgivings about certain tendencies embodied in these proposals

leading to increased influence of the Confederation in monetary matters and jeopardising

the independence of the central bank." It goes on to voice concern on the part of bankers at the potential powers the authorities would have to influence the direction of credit flows "in contradiction to the banking secrecy in certain specific cases. This January, for example, a legal-aid agreement for the lifting of banking secrecy in the United States which foresees a new economic-policy clause in the Federal Constitution "for fiscal cases where banks' clients regional or structural purposes are probably members of an or for the passing of measures organised crime ring. As small foreign to a free-market economy."

Many statements now being made are of a prophylactic nature rather than indignant reactions to new measures just around the corner. It will take a long time yet for the National Bank Law to be revised, and it is still the subject of considerable discussion. And it will be a long time, too, before the Government could act on new powers which might — or might not — be granted it in the next referendum on the economic policy amendment to the Constitution, the so-called *Konjunkturartikel*. For the time being, and at least in the medium term, Swiss banking is not noticeably threatened.

John Wicks  
Zurich Correspondent

## BANK ASSETS

	(Sw.Frs. bn — December 31, 1976)	Big Five 28 cantonal 38 other*
1972	121.2	57.8 22.0
1973	121.1	61.7 23.9
1974	123.8	67.1 25.2
1975	147.0	74.6 27.1
1976	161.4	79.4 27.0

\*Reporting regional and savings banks

## NORWAY

# Tighter limits on credit

THE MOST significant event in Norwegian banking over the past year has been the final Managing Board, which must report from the Royal Commission on the Democratisation of the Banks and the Labour Government's decision to legislate on the lines of the majority's recommendations. The main influence on the banks' daily operations continued to be the credit policy pursued by the authorities, which became increasingly restrictive in the second half of 1976. The commercial banks, nevertheless, were able to improve earnings and increase shareholders' dividends.

The Government tabled its Bank Democratisation Bill at the beginning of March and hopes to have it through Parliament and effective from January 1 next year. The General Election in September, however, changed the present majority in favour of the Bill within the Storting into a minority, so that the banks' final fate is not completely certain.

In fact, the Government Bill is considerably less radical than the banks feared, when the Finance Minister, Mr. Per Kleppe, proposed the move to greater public control three years ago. Its main provision is that final authority should be vested in the banks' representative councils, five-ninths of whose members would be appointed by Parliament or, in the case of the provincial banks, by the elected county councils. Three-ninths would be appointed by the shareholders and one-

trustee accounts but including National Bank swaps — grew last year by Sw.Frs.5bn. to Sw.Frs.18.1bn. Corresponding balances rising Sw.Frs.4bn. to Sw.Frs.57.6bn. When trustee accounts are included, assets ninth by the bank employees

are included, assets ninth by the bank employees

# We'd like to put in a word for TKM



# Battling to keep afloat

**MASSIVE** foreign loans supply world for supplies of oil and insurance and banking. The lifeline to which Portugal raw materials, foodstuffs, animal feeds and manufacturing equipment, sinking into an economic quagmire. At the end of 1976 foreign debt totalled \$3.150bn. This year's \$300m. emergency loan from the U.S. Treasury and the urgently needed \$1.5bn. IMF consortium loan which President Carter is now trying to organise (masking a chronic trade deficit) has now slipped into the red—to \$420m. at the end of 1974 and \$920m. at the end of 1976.

GDP at market prices dropped in real value in 1975 (having risen by 10.5 per cent. in 1973) through a fall in investment and exports. Meanwhile with the institution of a national minimum wage in 1974 Portugal lagged behind in Western Europe after World War II. This deficit was aggravated by the revolutionary with the dawn of the welfare storms of 1974-75, thereby state and nationalisation of a increasing already excessive sizeable portion of the means of dependence on the outside production, as well as transport.

## AUSTRIA

# Avoiding complacency

**THE AUSTRIAN** economy has 80 per cent. of the trade deficit, quickly recovered from the managed to offset only 50 per cent. of the slight recession in 1976. The servicing of 1975 and the latest report of the quickly rising external debt the respected Institute for involved a 61 per cent. increase Economic Research indicates in net interest payments to the rest the economic upswing will turn of Sch.3.5bn.

continue this year. The growth forecast for GNP has just been with hardly any change in the revised upward from 4 per cent. size of this year's trade deficit to 4.5 per cent. for 1977, and which is expected to reach output for 1978 is also regarded about Sch.52bn. The current as favourable. The labour account deficit is likely to be market is becoming tight again in the same order as in 1976 with the number of employed in February up by 2 per cent. on Gross foreign exchange reserves in 1976 dropped by the same month a year earlier. The rate of unemployment should fall below 2 per cent. this year. Private consumption should rise by 4 per cent. and industrial investments by 12.5 per cent. compared to 1976.

Austria is more than ever a country of labour peace. According to the latest annual statistics, strikes were at an all-time low in 1976 with only 2,352 people involved, and less working hours totalled less than 5,000. This means that for each person gainfully employed there were only 5.3 seconds lost due to strikes.

The glittering facade of healthy growth and full employment against the background of labour peace is however, somewhat misleading. The mood in industry and the business community is distinctly more pessimistic than warranted by the favourable growth forecasts for 1977-78. In this stability-conscious country an inflation rate of 7.3 per cent. in 1976 which, albeit on the basis of a differently compiled basket, even fell to 6 per cent. in February compared to the same month a year ago, is nevertheless regarded with growing concern.

## Weighty

There are several weighty reasons for the relative gloom which pervades the statements made by leading officials of the Federal Chamber of Economy and the Industrialist Association. To start with, the rate of inflation is here traditionally compared to the performance in Germany and Switzerland rather than to the price spiral in Britain or Italy. In contrast to recent years, there has emerged a widening gap in favour of the two neighbours. Thus last year for example, Austria recorded an inflation rate of 7.3 per cent. against 4.8 per cent. in West Germany and 1.7 per cent. in Switzerland. Though this year inflation is expected to be reduced to an annual rate of 6.2 per cent., this will fall still far short of the likely performance of the two neighbours.

Industrialists and exporters complain that the seemingly impressive growth rates in exports (up 16.5 per cent. last year) constitute only one aspect. The other side of the coin is the pressure on profit margins and decreasing earnings due to the concessions made in order to protect market shares. The point is that the exchange rate of the Austrian Schilling is pegged to that of the Deutsche mark, leading to a de facto revaluation with regard to other major currencies last year.

Last year Austria was hit by a 5.6 per cent. jump in the visible trade deficit to an all-time peak of Sch.550m. (\$1.5bn.). This was due to the fact that the import bill was up by 26 per cent. while exports rose only by 16 per cent. A matter for conjecture is how special factors such as stock-building combined with a rapid rise in oil and fuel imports contributed to the increased deficit. Tourism, which traditionally used to offset about

15 per cent.—theoretically making Portugal now consume 52 per cent. more than it produces in food as well as consumer goods. The tendency to consume rather than save spreads throughout the social strata.

Meanwhile, State revenue from taxation has lagged behind State spending. This year's budget deficit is forecast at \$1.3bn.—and is likely to exceed that.

Thus the central bank—the Bank of Portugal—has become the "first aid station" of the sagging economy, dispensing 23.8 per cent. of its assets in loans to the public sector (and 7 per cent. to the private sector), subsidising shortages of cash in the commercial banks, and issuing notes from what dis-

credited Portuguese economists call the "24-hours-a-day money machine" for which coverage improved and, above all, confidence restored. Investors who have so far been restrained from putting money into present industries or new commerce only 13 per cent. of the currency in circulation is now covered by reserves.

Urged on by the IMF, which banned to the private sector, the workers had driven out the Government's efforts to cure sores with the degree of Portugal's economic disease, the security offered by prospective Cabinet recently took a series of borrowers rather than the measures aimed principally at validity of project.

Portugal's 18 commercial banks, under the regime over-escudos out of the country in the Communists came a close services and standards of living rest on its capacity to assure

holding companies and nerve bought foreign currency to event is seen as a sign of white-cripple Portugal's reserves and that emigrants restrained from sending money home.

The excesses of the revolution came to a sudden halt in November, 1975, when forces led by the present President of the republic, General António Ramalho Eanes, crushed an extreme Left-wing attempt to take over military command.

Since then Portugal has been painfully picking up the pieces of industrial activity.

In March 1975, when the Revolution was at its height, the commercial banks were obvious targets of the powerful Portuguese Communist Party and its military supporters. When the banks were nationalised that month, the State—then hurtling towards State capitalism, Russian style, because the country's most powerful industrialist, financier and trader without the men, skills or knowledge to cope with its new acquisitions.

Bank clerks replaced the former hierarchy, deciding to whom loans would or would not be granted. As workers took over companies and rural labourers took over private farms, the banks became the lifeblood of the political thrust forward by the Left.

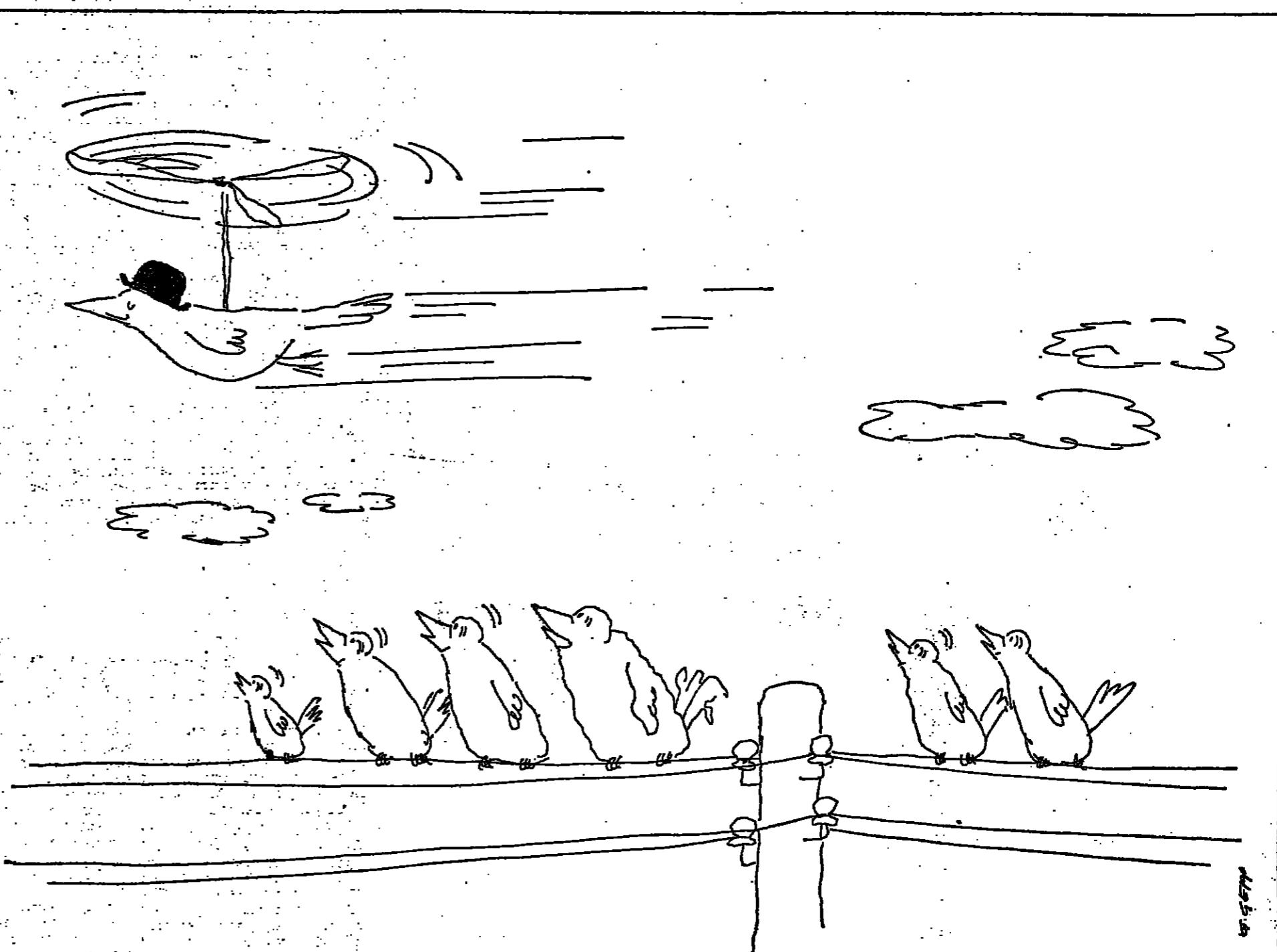
As production dropped in nationalised companies and in system whereby commercial banks will foster regional development and other projects.

The Socialists have now lost control of the bank employees' middle-of-the-road PSD/PPD.

At present the Government is

underestimate the gravity of the economic situation, or the precariousness of its own position. Its efforts are sincere—but so far it has not found a formula that inspires the confidence of management, workers, the young or the old. The signs are disturbing.

Diana Smith  
Lisbon Correspondent



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# Adjusting to a new set of rules

DURING THE past year the cost of banking at the lowest possible cent interest, banks, savings compete for deposits by offering New Zealand banking system cost. has been learning to adjust to. Although the low interest rates had merit in the depression, the most significant in bankers believe that in to-day's the past 40 years, have been circumstances which create conditions publicly dubbed "revolutionary" which accelerate inflation by New Zealand's most respected banking economists and "cheap" money encouraged the Bankers' Association. The speculation development, while effects of the revolution, began low interest rates encouraged in March, 1976—when the people to spend instead of save. Government freed bank interest It became difficult for the banks, rates are even yet not fully allowed to offer only low grasped by all the country's interest rates, to attract sufficient term deposits.

It is suggested by the Chief Economist of the Bank of New South Wales, Mr. Rupert Dawe, that trading banks saw their traditional role eroded by other themselves did not fully realise financial organisations and nor the radical significance of their banking operations which, because they could offer higher interest rates, attracted a large section of the available deposit money. This led to the development in New Zealand of an extremely active home mortgage market provided by solicitors at a fairly high interest rate.

Controlled low interest rates were introduced then to stimulate spending and production to borrow from solicitors or similar sources because of the shortage of mortgage money available from banks and recognised institutions. At the same time the New Zealand Government required banks to hold a substantial level of low interest-bearing Government corporation and the rural bank securities. Although the public were raised.

The freedom to go out into works or other capital development only a few per the market place and actively deposits and savings bank unhealthy rate. They will also

investment accounts have also improved the quality of finance sector when allocating bank recent 6 per cent general wage increase for all wage earners, which was scheduled to be effective by June 30, but has already been paid.

Although New Zealand is standing to back monetary policy, the New Zealand Government should go even further. Bankers

are extremely happy transactions. This is a particularly sensitive area in New Zealand at the moment following the next few months. The New Zealand Government's innovations, they believe have had some success, but not perhaps a little later

the collapse of other investment groups such as JBL, has brought an atmosphere of uncertainty and anxiety to the New Zealand investment market. The trading banks with their long established reputation for safe and secure investments now appear a lot more attractive to many investors than they did a year ago.

When banks fall short of their required target of Government stock holdings, under the reserve asset ratio for Government securities.

One reason trading banks were Any improvements in the view of William told to slow down their lending New Zealand economy over the last 12 months will largely depend on factors outside the country. One will be the world's uncertain price for beef and the extension of a levelling off of export earnings.

New Zealand trading bank exports are allowed to compete with new banks

reserve assets tend to fluctuate for a share of the U.S. market and as new banks

throughout the year because of predictions of a boom in the market after the seasonal trading pattern of prices are favourable, and the New Zealand primary export market. Banks must build up their assets and hold sufficient

reserves in hand to cope with the slow period for export

whether import costs will increase or decrease.

There has been a tremendous improvement in New Zealand's balance of payments situation over the past year, but the overall increase as sharp as it has been doing, although the unpredictable oil price is a worry for New Zealand's economy.

Another factor will be the 12-month period for export

as last year or whether world markets will continue rising at the same rate and for how long.

There are hopeful signs that the establishment of the country's import bill will not be as easy to

when viewed against last year's deficit of about \$700m.

Government has reduced

Government spending substantially, although some of the cuts have been at the expense of hoped-for improvements in the power of the near

five plannings.

The word most likely to be heard in New Zealand banking circles during the next few months is "restraint".

Only by restraint will there be a reduction of bank powers—

New Zealand overall economic

and financial circles during the next few months is "restraint".

With the current tight capital works which cannot be

priority to export orientated industries or to the farming reasonable level although the

Dai Hayward  
Wellington Correspondent

## AUSTRALIA

# Slow emergence from recession

THE AUSTRALIAN economy is particularly on the wages front, demonstrating tentative signs of coming out of the bottom of a three-year recession which is probably the most severe since the 1930s. The recently leased December quarter national accounts contained some encouraging signs.

Gross Domestic Product rose by 4.6 per cent in real terms for 1976, stocks increased for the fourth consecutive quarter on a seasonally adjusted basis, while private sector investment in plant and equipment, which has been at very depressed levels, increased by 18.4 per cent in real terms. Gross operating profits of companies rose as much as 33.1 per cent, during 1976, while wages and salaries increased by 11.6 per cent, or less than the inflation rate.

This is a sharp reversal of the trend from 1973 to 1975 when the share of national income slumped significantly. So far the renewed investment spending has not made any dent in the high unemployment rate of between 5 and 6 per cent.

Available evidence suggests that much of the spending is aimed at replacing high-cost labour. However, a continuation of the profit-wage trend must improve the prospects of reducing unemployment levels.

But while the prospects are encouraging it could all come unstuck if inflationary pressures once again get out of hand. In this regard the Australian Government made its task much harder last November when it bowed to sectional interests and devalued the Australian dollar by a hefty 17.5 per cent. At the same time the mechanism by which the exchange rate is set was changed to what the Government describes as a "managed float".

This brought about a series of rapid and bewildering upward adjustments soon after devaluation with the result that the effective level of devaluation is currently about 12.5 per cent.

To prevent too sudden an upsurge in capital inflow in the wake of the devaluation the Government imposed capital controls. It reintroduced the variable deposit requirement (VDR) under which a certain percentage of foreign borrowings must be deposited interest-free with the Reserve Bank—Australia's central bank—thus increasing the effective cost of borrowing.

At the same time measures were introduced to reduce the ability to use "leads and lags" to speculate on the exchange rate. Although there was an initial surge as more than \$A500m. flowed back into the country in December, this has now dried up, and the inflow for March was less than \$A150m.

At best, however, the economic picture is patchy and the Government is clearly worried about its ability to keep the lid on inflationary pressures.

THE TRADING banks have for years operated under the umbrella of the Reserve Bank. The latter has the power to control the bank's rate of lending, policies and provisional liquidity ratios under a "voluntary" and long-standing

agreement with the banks, and some of the banks are worried that unless care is taken credit inflow interest rates. In return the banks have had to tighten too severely creating problems. The situation is one where fine tuning is necessary. Until recently the Reserve had no such powers despite the reluctance of the other areas of the financial market.

This has been a weakness in the system affecting the efficiency of official monetary policies. Whenever the squeeze is vigorously applied to the banks, the segments of the financial community untrammelled by controls have taken up the running. This has led to a much faster rate of growth for what might be termed the "unofficial" segments of the market. The finance companies in particular have grown at a much more rapid pace than the economy has come an increase in demand for funds, and the merchant banks, on the other hand, have not been so weak that the bank business has been limited to a few

months. The banks have been forced to turn business away. In the past few months, the finance companies have picked up some of the slack, and the lending rate can be seen to come back.

CONTINUED ON NEXT PAGE



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## More competition ahead

In recent 6 per cent general increase for all wage rates has still to work its effect through the economy. This is not helping Government's efforts to reduce inflation. It has nearly had some success, helped as much as Government hoped for and earlier predicted. The Budget, expected to come into force on April 1, should again include some Government battles in the balance of payments.

Any improvement in New Zealand's economy in the next 12 months will depend on factors outside the country. One will be the price of oil, and the other is the extent to which New Zealand can export for a share of the U.S. market. Productions of a boom in oil prices are favourable, but the extent of these profits is not clear.

Another factor will be whether import costs will come down as the cost of oil goes up, or whether oil prices are starting to rise. Uncertainty about oil prices is as sharp as oil prices themselves. Oil is a major concern for New Zealand.

At present there are 12 chartered banks operating in Canada and four of those have begun operations within the past ten years. However, the fact that the door to the establishment of new banks will be easier to open will not necessarily prove detrimental to the already established banks.

Indeed, the changes may well strengthen the position of the big five Canadian banks, which control 80 per cent of bank assets in the country.

It is less evident that the broadening of bank powers — while the powers of the near-banks such as trust companies, credit unions and co-operatives — continue to be restricted — will lead to effective and equitable competition. This is because the new banks will be easier to open in, for example, Canada runs of having a bank financial leasing and factoring failure.

## IRELAND

## Under the public spur

WITH ALL the wary caution that is expected of bankers, portant but not necessarily that of the central bank, Barclays Bank International is crucial to the banking system. The questions that realisation of the "exploring" the possibility of extending its operations into Ireland. What form this expansion would take is still far from clear, and unlikely to emerge until later this year, but it is a fact that must already demonstrate a will — not always visible in the domestic banks — to serve the public. It is significant.

For banking in Ireland is in an uncertain state. The future of the "Big Four" associated banks — Bank of Ireland, Ulster Bank (NatWest subsidiary), Northern Bank (Midland), and Allied Irish Banks — and their retention of an interest rates cartel under scrutiny. So, too, is their conservative attitude to the financing of industrial development in a country with pressing unemployment problems.

The catalyst was last summer's two-month bank strike. The dispute stemmed from the powerful Irish Bank Officials' Association's (IBOA) refusal to accept the terms of the 1976 national pay agreement, because the deal had been negotiated by the Irish Congress of Trade Unions, of which the IBOA is not a member. On a jolly and popular newspaper level, the prolonged closure of the clearing banks brought barter back to rural Ireland and cheques circulate as currency. More important though, the strike pushed corporate and personal business into the arms of Ireland's non-associated banks — the merchant and foreign banking operations that have been set up in Dublin since the mid-sixties.

The Irish found that the associated banks, they picked up on that last year's valuation has the roundabout what they lost, but not yet had any beneficial impact on exports or import-competitive industries. In fact imports exceeded exports in February and March, which together with a depressed corporate demand for funds has been almost non-existent and underwriting opportunities limited. There has been some take-over activity, but the business has largely been limited to a few of the merchant banks operating in this area.

These merchant banks with money market operations have also been hit by a rise in interest rates over the past few months. Rates are unlikely to come back until the inflation rate can be seen to have fallen. There is

activities they now engage in a limited way through subsidiarys.

The limits on bank in

Bank Act which was scheduled to become law by June 30, but which has already been postponed until the end of this year and is now thought likely to be delayed until the middle of 1978 or perhaps a little later.

The White Paper on banking legislation tabled in Parliament last August proposes a number of changes that have the stated objective of strengthening the financial system by promoting effective and equitable competition.

If the view of William Kennett — who is expected to be appointed Inspector-General of Banks later this year when the present incumbent retires — is right then competition will indeed be created. He believes that as many as 35 new banks could be operating in Canada within five years after the revised Act goes into force; by then the bulk of these will be subsidiaries of foreign banks.

At present there are 12 chartered banks operating in Canada and four of those have begun operations within the past ten years. However, the fact that the door to the establishment of new banks will be easier to open will not necessarily prove detrimental to the already established banks.

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But Mr. Kennett does not buy this line of reasoning. Most of the new banks will be subsidiaries of foreign banks and if a subsidiary gets into trouble the foreign parent would be expected to stand behind its subsidiary. In addition, with new banks to be established by letters patent — as opposed to the present chartering process which requires Acts of Parliament — the Inspector-General's office will be very careful and thorough in its scrutiny of the applications for letters patent.

There is also the fact that the Inspector-General's office through its research division functions as a type of early warning system by analysing the bank data the office collects. If a bank looks like getting into trouble, the system should alert the office to the danger and appropriate corrective steps suggested, which could include the suggestion that the bank seek a merger.

The reason why foreign banks would be allowed easier entry into the Canadian banking system is that many — it has been suggested there could be 200 — are now briskly doing business to an unknown extent. Under the White Paper proposals they will be required to make themselves known to the authorities and come under Canadian regulation. If they are going to function as banks at least half their Boards of directors must be Canadian citizens, the amount of business they can do will be limited to 15 per cent of total commercial lending in Canada, and they will have to submit to a number of other restrictions.

The Government is counting on foreign banks to introduce the elements of competition and innovation now felt by some observers to be lacking in the Canadian banking scene.

Foreign banks that bring along the know-how of their foreign parents have already demonstrated a will — not always

visible in the domestic banks — to serve the public. It is significant.

Some investors appear to challenge the quality of foreign banks will be subject to the Banks Act earnings owing to the higher risk of loan losses from such business. Such losses could arise normally from foreign exchange trading, loans for property and oil tankers and loans given to Eastern European countries and less developed non-oil-exporting countries. However, Canadian banks as a rule do not trade currencies on their own account.

Canadian banks are very active in the international market.

Their foreign business growth has followed four phases of international market development culminating with petro-dollar recycling and the balance of payments financing of less affluent countries. However, they have been careful about their foreign asset.

The same cannot be said of growth. As a group they have foreign loans made to Eastern European countries and non-oil-exporting less-developed and this is not expected to countries, but the danger is of change much in the near future.

Loans in Eastern Europe are in no danger of default, but carry with them the political risk of non-payment in the event of an international emergency.

However, loan defaults already have occurred stemming from expansive money in such countries as Zaire, Zambia, South Korea, Indonesia, record interest spreads in favour of the U.S. the need to Mexico. From some to adjust prices to compensate for closures that have been made higher risks and the need to earn more income so as to re-share of the Canadian banks, gain higher profits in order to the risk exposure is calculated.

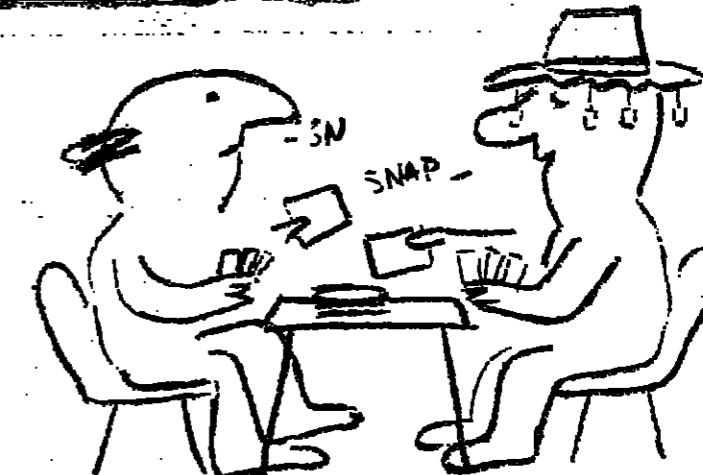
Canadian banks may therefore choose to pass on a part of the higher profit margins earned abroad to Canadian consumers through lower service costs, and invest the rest in long-term growth. This strategy is expected to end soon as a decline in foreign profit margins

is visible in the years 1971 to 1973 is expected.

James Scott

Toronto Correspondent

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James Firth



# Why Japan is still dependent on exports

By CHARLES SMITH, Far East Editor

WHEN MR. TAKEO FUKUDA, another year of spectacular export growth, which the rest of the world now seems highly unwilling to accept, it almost certainly cannot achieve the 6.7 per cent growth target that Mr. Fukuda will be proudly unveiling at the London summit.

Mr. Fukuda is doing its bit in helping to pull the world economy out of recession. Mr. Fukuda will dwell on his country's 6.7 per cent GNP growth target for the current fiscal year, which he will point out is higher than that of any other major OECD nation. He will also stress the efforts being made to meet the target (heavy public works expenditure allocated in the budget, progressive reductions of bank rate, etc.).

As for the local banks, it had no mandate to create in at 30 per cent in the last year. Hence, the deposit and other earnings interest rates, which are now lower than those caused by the members of licensed banks, have again been reduced.

Mr. Fukuda, though not at all popular inside Japan, is probably about the best international spokesman his country could have at the moment. He has been in charge of Japan's economic policy in one capacity or another for the past three years, so he should know what he is talking about. He is more outward-looking than most Japanese conservative politicians (who in general are notoriously parochial). Yet he also, as a former bureaucrat, understands the tortuous workings of Japanese bureaucracy and thus knows better than his predecessor, Mr. Takeo Miki, what can and cannot be done to meet the economic demands of the outside world.

With qualifications like these Mr. Fukuda will deserve a careful hearing in London—but he will not necessarily deserve to be believed. The crux of Japan's case for demanding understanding and tolerance from its trading partners is, in fact, also achieve the targets set by the current year is to try to

what happened. After the initial burst in the first three months of the calendar year, the GNP settled down to grow by 1.3 per cent in the second quarter of 1976 and 0.4 and 0.8 per cent in the third and fourth quarters of the year. A recovery of around 1.5 per cent in the January-March quarter will be needed to fulfil the target for the whole of fiscal 1976. If that is achieved—and the recent strength of exports means that it easily may be—average quarterly growth for the year will have been just under 1 per cent.

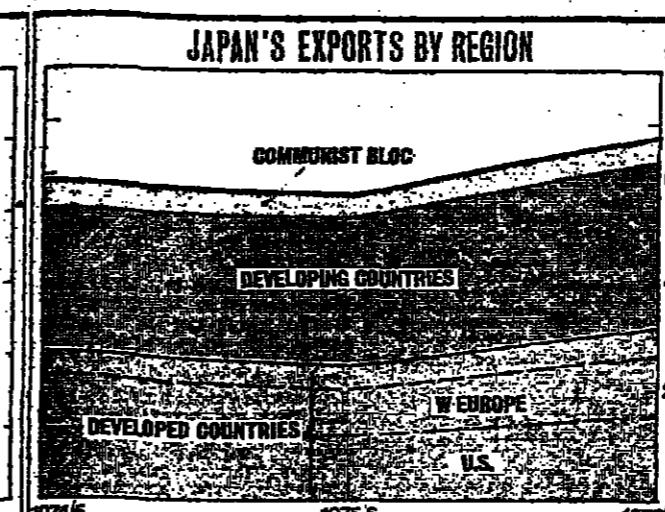
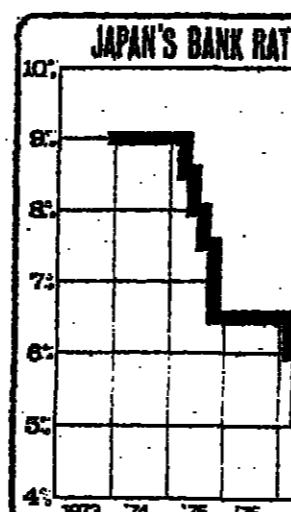
For the fiscal year which has just started the picture looks very different. This year's carry-over of growth from the previous year is quite small so more growth will be needed during the year itself to reach Mr. Fukuda's target—to be precise the economy will have to grow at a rate of 1.9 per cent per quarter. The worries start when one looks at the factors which contribute to growth in Japan because none of them, with the outstanding exception of exports, have been particularly strong in recent months and none seem to be poised for significant recovery in the near future.

Percentages are for the contribution of each sector to the growth of GNP, not the share of each sector in GNP.

Private consumption -27.8  
Housing -11.8  
Private investment +4.2  
Private inventory accumulation +5.7  
Government consumption -6.0  
Public works -1.0  
Government inventories -27.0  
Net surplus on trade 6.3 per cent.

Real growth for the calendar year was 6.3 per cent.

Percentages are for the contribution of each sector to the growth of GNP, not the share of each sector in GNP.



were running at less than 20 per cent of a reduction of Japan's own competitive edge in world trade caused by the strengthening of the yen.

## Joker

The yen exchange rate is the joker in the pack with which Mr. Fukuda is trying to play his very difficult hand. The hardening of the rate against the dollar by about 8 per cent since the end of last year has had the effect of softening American feelings about the size of last year's Japan-U.S. trade imbalance and taking some of the edge off recent demands for protection against Japanese imports.

A strong yen will also be an asset at the London summit, not only because it will save Japan from one line of attack—the line which alleges that it promotes exports by keeping its currency undervalued. On the other hand the yen rate is beginning to cause serious problems for some Japanese industries which could sell abroad at a profit when the rate was \$1 to Y280 but are obliged either to raise their prices sharply or to accept an average loss when the rate is Y270.

Mr. Fukuda has the option of letting the yen stay where it is and arranging some form of special assistance for industries (such as the smaller steel producers) for whom a combination of shrinking home sales and unprofitable exports to Europe and the U.S. would like to believe that this forecast will come true as a result of improved domestic demand for Japanese products and a consequent relaxation of the pressures on industry to export. The reality, however, would seem to be that combination of shrinking home sales and unprofitable exports to Europe and the U.S. during 1977 will be faced of trying to nudge the rate down with much greater sales problems than it experienced in intervention once the London 1976. These problems will take summit is over. The Japanese form partly of barriers, need no lessons from anyone either psychological or actual, in tactical manoeuvres of this raised against Japanese goods kind and Mr. Fukuda can be in Europe and the U.S. (where counted on to judge the options accurately). What they do need is a lesson in how to put some life back into their flagging domestic economy.

## Gradually

Consumer spending is edging up extremely gradually—a fact which is perhaps hardly surprising when one notes that for mainly because the quarter running immediately before had been one of extremely rapid growth (3.2 per cent on a quarter-to-quarter basis or around 13 per cent at an annual rate).

Because of the "carry-over" of growth from the previous year it was possible for the economy to grow quite slowly during its master plan for the 1977 fiscal year.

The Government's strategy for the current year is to try to

keep the economy moving ahead by stepping up expenditure on public works and to put business into a rather more expansive mood by cutting interest rates. The fiscal 1977 budget, which was 17 per cent larger than its predecessor, included a 21.4 per cent increase in the appropriation for public works spending of which, by the autumn enough impetus will have been generated to keep the economy growing through the year at a rate of between 1.5 per cent and 2 per cent for each quarter.

All this should help a bit but subject to two major limitations. One of these is the fairly small share of public expenditure in Japan's total GNP. The other involves the existence of severe restraints on the budget itself. The budgetary problem is that Government revenue will only be sufficient to cover 70 per cent of total expenditure. The remaining 30 per cent is being supplied by revenue raised from Government bond issues.

The second of these two alternative scenarios would mean that Japan had failed once again to break through the vicious circle of low company profits, insufficient tax revenues from Government bond issues, and depressed consumer demand which have been holding back its recovery for the past three years. But an economic

relapse towards the end of this year would not just be a repetition of the previous pattern. It could bring with it a severe intensification of two types of problem which Japan has so far just managed to keep within bounds but which could get out of hand.

One is the existence of some very serious "soft spots" in Japanese industry where profit levels are far below the national average and financial weaknesses are becoming apparent.

The other is the pressure of Japanese goods on overseas markets. The overall profitability of Japanese industry during its latest six months business term (ending March 21st, 1977) is thought to have been about 75 per cent in nominal terms, the peak level reached at the height of the oil crisis boom in 1973. This indicates that Japanese business as a whole has a considerable way to go before recovering its normal state of health but is at least doing much better than its predecessor.

## To-day's Events

**GENERAL**  
Prime Minister begins two-day visit to British Forces in West Germany.

**EC** Agriculture Ministers begin two-day meeting, Luxembourg.

**Anglo-U.S.** air agreement talks continue, Washington.

**International sugar agreement** talks continue, Geneva.

**Anzacs** Service, Westminster Abbey, noon.

**TUC** Finance and General Purposes Committee meets.

**Proposals** for new voluntary code of practice for local authority borrowing submitted to Treasury.

**Mr. Richard Tarling**, former chairman of Haw Par Brothers

**PARLIAMENTARY BUSINESS**  
House of Commons: End of debate on direct elections to European Assembly. Consideration of European Communities (Definition of Treaties) Orders.

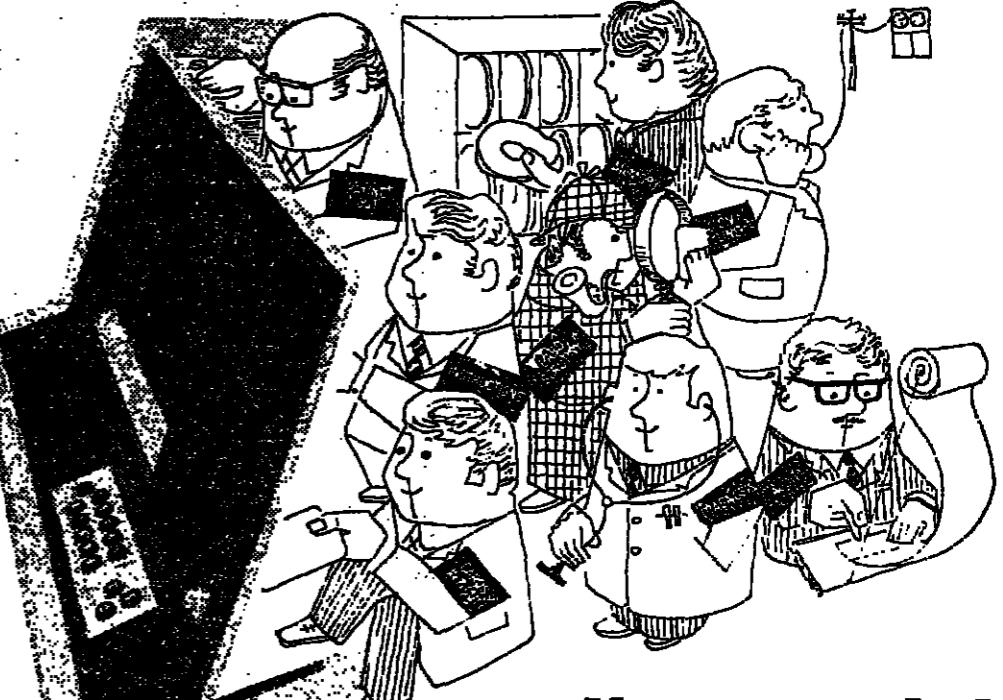
**OFFICIAL STATISTICS**  
Bricks and cement production (March).

**COMPANY RESULTS**  
Simon Engineering (full year). Laing (John) and Son (full year).

**COMPANY MEETINGS**  
See Week's Financial Diary on page 33.

**MUSIC**  
St. Lawrence Jewry next Guildhall, E.C.2: Piano recital by Jeremy Brown, 1 p.m.

St. Michael, Cornhill, E.C.3: Alan Horsey gives organ recital, 1 p.m.



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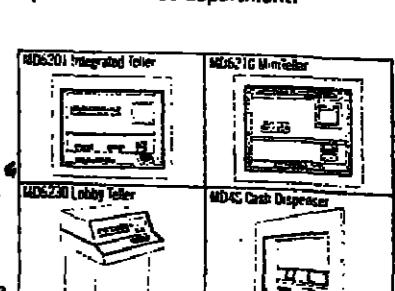
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## Letters to the Editor

### Sterling and trade

From Mr. Bryan Gould, MP.

Sir—Samuel Brittan argues (April 7) that the pound has fallen faster than is required to maintain our competitiveness, and that we could benefit from a substantial revaluation. He arrives at this view by showing that sterling has fallen further since the end of 1972 than the decline in relative domestic purchasing power over the same period.

This comparison is misleading for at least three reasons. It takes as its starting point a high point of uncompetitiveness following the Bank of England's action in 1972 in forcing up the sterling rate at a time when our costs were rising faster than those of our competitors. It takes no account of the effect of tariff changes on the terms of trade, which may apply to other markets too—and as well in world markets as it. In the reverse, many U.K. products once did not find a ready market, as London, as because of higher prices they may be involved in a considerable increase in the rate of interest charged by the building society.

If certain Japanese products and we are here talking about motor vehicles although our remarks may apply to other items too—and as well in world markets as it. In the reverse, many U.K. products once did not find a ready market, as London, as because of higher prices they may be involved in a considerable increase in the rate of interest charged by the building society.

I was under the impression that building societies existed to help all members equally, but this practice smacks of discrimination of the worst type, when the victim has virtually no hope of redress.

### Bus fare rises

From Mr. D. Franklin.

It may be appropriate for a lithesome regular and frequent passenger on bus services in various parts of Britain to observe from experience that tariffs on "National" group and municipally controlled services are now about double those on the few others remaining.

The British public has surely

by now learned from bitter experience that there are two methods of price-fixing: that of protecting the producer (management and labour alike) irrespective of his level of efficiency, and that of the free market. At a recent hearing in this locality, fare rises of 11.8 per cent over four years on a particular group of services were justified on grounds that the relevant wage bill "over which the organisation had no control" had risen by 113 per cent; since passengers could establish no legal claim to representation, nobody recorded that the price index over the same period increased by only 84 per cent.

However much Socialists and large bus organisations dislike it, and prophecy (unproven) disastrous results, the obvious answer to public transport agitation is reversion to unrestricted market competition. Douglas W. Franklin, Phoenix Park, Naas, Co. Kildare, Ireland.

**Seven-day week for two months**

From Mr. E. Bradbury.

Sir—We seem to have stumbled upon an absurdly simple solution to the dilemma the Government and unions find themselves in over the third phase of the social contract.

This discovery is a "spin-off" from what we are doing in connection with industrial participation schemes (or as it is now more fashionably known, industrial democracy) which would really make wage policies superfluous. Anyway, this is how it goes:

Let's suppose that a "free-for-all," whether or not legalised by a social contract "agreement," results in a 15 per cent increase in wages. Never mind if this is not accurate, because the following formula works out anyway. Such a figure would probably increase the national wage bill by something like £200, £100 = £10, of which about £20m goes back to the Chancellor. The remaining £180 is a "confetti money" wage increase, which has no bearing on GNP. As such, the inflationary impact is obvious.

Let us instead consider the

### Women at work

From Mrs. E. Davidson.

Sir—The report (April 20) on I.C.I. careers for women—or lack of them—headed "Where women gain little status" highlights how important it is for the Equal Opportunities Commission to

from Mr. G. Gardiner, Mr. Ralph Instone and Mr. E. L. Giuseppe, chairman of the Law Society's Standing Committee on Company Law) which appeared in your editions of April 7, 14 and 20 following Edward Owen's informative article on the results in Jersey to the proposals for company law reform and the draft company law which I had produced during my appeal.

There would be some small change left over to give incentives to industry as well. The extra two days work each week would be paid, although it would probably not be a good idea to pay at over-time rates, and here is the real incentive—could be tax free.

The dramatic possibilities of this scheme are that the unions can have an immediate return to free bargaining, the Government can proceed with its tax concessions, the IMF (and others) are given a potent demonstration of Britain's will to win, wage earners can get hold of some real cash to offset the losses of the past two years. Prices are held down because the scheme creates a buyers' market and there is no inflationary pressure on the economy. Unbelievable!

Politically, the Labour Government could claim it got Britain on to a seven-day week, whereas the Conservatives pushed us down to three days, but perhaps more importantly, a short sharp two-month effort, with guaranteed return, would seem to be better than a year of struggling without guarantees and with the distinct possibility of a change of Government and arguments about who gets the credit. While industrialists would benefit from an increased turnover (and I will return to this point in a moment), with the same labour force, there would be a run-on after such a two-month stimulus which is bound to mop up some of the unemployment, there's a bonus!

There is no need to think either that industry does not have the work to do for seven days; it does—particularly the exporters. And the rest of the industry would be able to feed the economy with an export lead. It works even if the extra two days are not only to paint the factory, although it is extremely unlikely that this would occur. Governments have made it so difficult to employ people that an opportunity to start moving with established work forces could be the breakthrough.

Whether or not we end up with a legalised free-for-all under a cosmetic change of the social contract, most of us in the private sector feel left out by the dialogue between the minority Labour Government and its caucus of trade union leaders. While one would hope for a return to majority rule in the United Kingdom, which could once again give us all the feeling of participating, the scheme which I have outlined could do much to help unite us and, after a seven-day week is something of the "spirit of Dunkirk" and would put us in the right frame of mind for the subsequent freedom in wages bargaining and price setting.

The social contract might have been contentious but it was imaginative. Perhaps a bit more imagination will help us through the next stage.

Fare Bradbury, Bradbury Controls, P.O. Box 4, Ross-on-Wye.

### Company law reform

From Mr. D. Morgan.

Sir—I was very interested to read Mr. N. Heward's comments (April 4) concerning the practice

of the oil ran out or prices fell? Our only chance of reducing unemployment and raising living standards is to produce and sell more. This can only be achieved through export growth which in turn means facing facts, however unpalatable







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# WATERFORD GLASS

## 22nd year of record profits

### Results and Dividends

Profits before tax amounted to £6.75 millions, an increase of 43% compared with the previous year.

An increased final dividend of 20% is being recommended which together with the interim dividend of 12½% makes a total of 32½% compared with 22½% last year. This dividend is covered 3.35 times compared with 3.05 times last year.

While inflation has not been fully controlled we are hopeful that the Company will continue to prosper at a rate in excess of that of inflation thus enabling the very conservative dividend policy which has been maintained over the years to be somewhat relaxed in the future.

It is proposed to make a bonus issue of one ordinary share for every three held by shareholders.



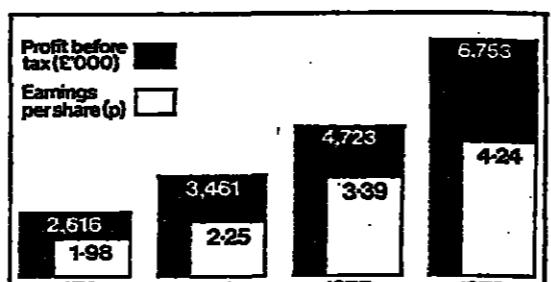
**Switzer Group:**  
In terms of percentage growth in turnover and profits, the Switzer Group showed by far the highest gain of any member company—more vigorous marketing and considerable improvements within stores contributed to the excellent growth.

**Waterford Crystal:**  
Considerable improvement in sales—Margins up—Further increase in sales and profits expected.

Copies of the Report and Accounts may be obtained from The Secretary at Kilbally, Waterford, Ireland.

### The Future

Present indications are that 1977 will see further progress although, as yet, it is too early to identify the extent of this progress, particularly in the retail area where the second half of the year is always more significant.



**Aynsley China:**  
Rate of progress in line with Waterford Crystal—Very hopeful of further advance.

**Smith Group:**  
Results satisfactory—New Renault models have given great encouragement for further progress—Retailing and hire purchase showed significant contributions—Further progress expected in 1977.

This announcement appears as a matter of record only.

April 1977

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**R. Henriques Jr.**

### FT GROCERY INDEX

## Detergent and paper tissues head this month's price rises

BY STUART ALEXANDER

THE FINANCIAL TIMES GROCERY INDEX rose by 2.1% in April, pushing the index up by 2.6% points to 238.32. In April last year the index was 223.43, a rise of 16.4% per cent. year on year, and making the rise this year 5.7% per cent.

Rises were spread through the shopping basket though the non-food sector, which takes in detergents and household paper tissues, went up by a disproportionate 3.58% per cent. mainly as a result of increases in the price of washing powders.

Although butter is more stable in price, margarine rose up to 3p a pound. Eggs varied from 4p a dozen down to 10p a dozen up.

Coffee prices are more stable, but the predicted rises in the price of tea began and there were rises of up to 5p a quarter and 6p a 72-bag pack of tea bags.

Frozen foods were up slightly above the average of 1.62 per cent., but predictions of severe shortages in lines such as broad beans have yet to be justified.

Birds Eye has very few broad beans left, as have one or two of the canners, but Bejam said last week that it had plentiful supplies in cold stores.

There were also fears for peas, green beans and chips, but imports have made up the deficit and few retailers have run out.

There was hardly any change in fresh fruit and vegetable prices but taking the sector as a whole, there were some sharp individual moves with carrots and bananas going up and down, and tomatoes were largely unchanged. Cabbage was generally higher in price.

Meat prices were also variable, except for ham, which was stable.

Bacon prices were varied as some of the spring offers came either the same price or slightly down, and tomatoes were largely unchanged. Cabbage was generally higher in price.

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Interest Due	Stock	Price	Last	Net	Cvr	Yield	Div	Stock	Price	Last	Net	Cvr	Yield
<i>"Shorts" (Lives up to Five Years)</i>													
20M	150/Treasury 11/6/74	101.1	121.11	104	101	1.0							
20M	150/Treasury 7/75	97.5	101.1	97.5	97.5	1.0							
20M	20/Treasury 1/77	97.5	101.1	97.5	97.5	1.0							
20M	150/Treasury 9/77	97.5	101.1	97.5	97.5	1.0							
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20M	150/Treasury 11/78	97.5	101.1	97.5	97.5	1.0							
20M	150/Treasury 1/79	97.5	101.1	97.5	97.5	1.0							
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**TEAS**

**MINES**

**CENTRAL RAND**

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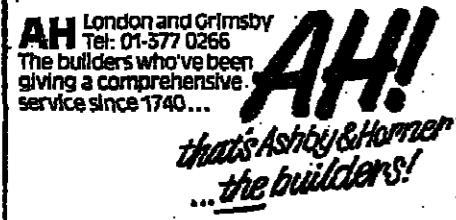
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## Delayed decision on power industry's future imminent

BY MAX WILKINSON

AFTER a series of delays, an announcement on the future of Britain's power engineering industry is now imminent.

As reported on February 11, the Government has accepted the case that GEC should run a merged power engineering company which would absorb C.A. Parsons' turbine generator interests. Ministers have been persuaded that GEC's management and financial strength makes this course the only real alternatives.

Earlier suggestions that the National Enterprise Board would have a minority shareholding in the new company appear to have been modified. The most recent idea is that the Board should act as a broker, buying Parsons' turbine generator operation, and then selling it to GEC on suitable terms.

The civil servants who developed this idea believe

that in this way the Board could serve an important but temporary policing role. However, it would be relieved of the long-term burden of running a complex international business—of which its staff have no experience.

The Board's temporary job

will be to help cushion the

shock to Parsons' workforce

at Heaton in Newcastle, and

to ensure that the technological excellence of much of

Parsons' work is "fully

### Redundancies

For its part, the Government will help slow the inevitable rundown of Parsons' workforce by telling the Central Electricity Generating Board to order an £800m power station "at Drax ahead of time. Arguments with the Generating Board about who should pay the extra cost of forward ordering (estimated at up to £100m) are not

thought to be insurmountable. In the past two months the Government has repeatedly asked Parsons to delay the issue of 900 redundancy notices, pending a decision.

Ironically, it now appears that the Government has accepted that a substantial rundown of the Parsons workforce will be needed in any event. Notices announcing 1,600 redundancies by the end of next year are expected to be posted in the weeks to day.

The main problem for the Government has been to devise a way in which this rundown can be phased as humanely as possible.

A main difficulty in the negotiations so far is that neither GEC nor the Enterprise Board is anxious to take the responsibility for these redundancies from Parsons.

Sir Arnold Weinstock, head

of GEC, has consistently pointed out that the substantial

over-capacity in the industry cannot be solved by giving Parsons the new Drax order.

The Central Policy Review Staff (think tank) report to the Cabinet last year also said that extra orders must be made conditional on merger and rationalisation in the industry.

The main board of Reynolds Parsons has privately expressed its willingness to dispose of the turbine generator business if suitable terms and safeguards can be guaranteed.

The company would then be able to concentrate on its more profitable switchgear and transformer business.

On the other hand, the North East trade unions are still expressing vigorous opposition to a GEC takeover. It is thought, however, that if suitable guarantees are backed by the Government and voted by the Enterprise Board, the unions will have little option but to accept the deal.

The company has also talked to the Scottish Development Agency—from which it rents factory space—about the possibility of new buildings being provided by the Agency.

## Hoover plans rest on union peace

By Ray Pernick,  
Scottish Correspondent

HOOVER has told unions that it may be prepared to go ahead with a multi-million pound expansion at Cambuslang, Scotland, provided it has an assurance that improvements in industrial relations will be maintained.

There has already been contact between the four unions represented in the plant both at factory level and between national officials, but so far there has been no formal discussion of whether such an assurance would be possible.

The company has also talked to the Scottish Development Agency—from which it rents factory space—about the possibility of new buildings being provided by the Agency.

### Shelved

If the development goes ahead, it will be a considerable boost for Cambuslang, which has an unemployment rate well above the national average, and is facing steel industry closures.

Hoover first proposed expansion in 1973, when it announced a £50m scheme to invest 3,000 new jobs each at Cambuslang and Merthyr Tydfil. But the plans were shelved as the recession developed.

Earlier this year, the company

said that it was going ahead

with the Merthyr development and a 400,000 square foot factory is now being built by the Welsh Development Agency.

But despite constant pressure from unions and Mr. Gregor MacKenzie, the local MP and a Scottish industry minister, the company had said nothing about Cambuslang.

What Hoover wants is a promise that the unions will do the maximum to see that there is not a repeat of the disastrous 1974 10-week unofficial strike at Cambuslang which caused lay-offs at Merthyr and the loss of more than 500,000 working days.

### Market share

In the two following years, things improved dramatically with days lost through disputes across the company down to 27,000 in 1975 and fewer than 2,000 in 1976.

Hoover's share of the U.K. electrical appliance market has dropped slightly in recent years. It now makes less than 40 per cent of the automatic washing machines sold in Britain and about half the vacuum cleaners. But it claims to be the only major company to manufacture complete washing machines in the U.K.

One reason for the decline in Hoover's market share is the competition from cheap Italian imports. This has prompted the Association of Manufacturers of Electrical and Domestic Appliances to lodge a complaint with the European Commission alleging Italian dumping.

## Prudential holds £400m. in other companies

BY KEITH LEWIS, CITY STAFF

PRUDENTIAL ASSURANCE, Britain's largest financial institution, holds more than 230 stakes of 5 per cent. and above in either the Ordinary or Preferred capital of a wide range of U.K. quoted companies. The total value of these holdings is worth in excess of £400m.

The disclosures are in line with section 26 of the Companies Act 1976, which came into force a week ago today. This requires that companies should be informed within five days of any interest that exceeds 5 per cent. of the capital — compared with 14 days and holdings of 10 per cent. or more under the old rules.

The six largest holdings in cash terms which fall into this category are listed in the accompanying table. Otherwise, there are few individual surprises.

The legacies of the part the Prudential played in mounting rescue operations for those groups involved in the banking crisis of 1974 are still present.

For example, the Prudential retains 1.1 per cent. stake in Keyes' Ulmann, the merchant bank, worth some £23m.

The 26.4 per cent. holding in the United Dominions Trust is valued at around £75m. and 19.5 per cent. of Dawsons Day is worth just over £1m. These holdings, of course, were known under the old rules.

The speech by Mr. Neave, in which he called on British security forces to arrest the top 100 terrorists, represents a marked hardening in the attitude of the Tory leadership, which in property shares, the largest commitment is in Land Securities. A 7.2 per cent. stake in MEPC is valued at £6.3m., while other "majors" are Berkeley

£3.4m. is taken up by a 6.2 per cent. holding in Pegler Hattersley.

In construction and civil engineering, the Prudential has £3.5m. worth of Costain and over £4m. worth of Tarmac.

The High Street exposure is dominated by a massive 26.7m. holding in Marks & Spencer. Otherwise there are 5.7 per cent. and 5.3 per cent. holdings respectively in Bejam (£1.7m.) and DUS (£5.5m.).

Major individual holdings include Hanson Trust (5.4 per cent.), BSR (6 per cent.), Croda (5.6 per cent.), Booker McConnel (5.5 per cent.), W. H. Smith (7.9 per cent.) and Steeley (5.7 per cent.). These holdings represent a similar stake in Stone-Plant respectively in around £4.2m. and all in the £2.6m. to £3.5m. range.

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## Tories call for tougher line against IRA killers

BY RICHARD EVANS, LOBBY EDITOR

AN AGGRESSIVE campaign to persuade the Government to take a tougher line against IRA terrorist leaders was launched at the weekend by Mr. Airey Neave, Opposition spokesman on Ulster, with the full support of Mrs. Thatcher.

The speech by Mr. Neave, in which he called on British security forces to arrest the top 100 terrorists, represents a marked hardening in the attitude of the Tory leadership, which in property shares, the largest commitment is in Land Securities.

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